

Corporate Presentation

3Q-2025

FALABELLA



+ falabella.com

SODIMAC

TOTTUS

mallplaza



Banco Falabella

CAUTIONARY STATEMENT

These webcasts, presentations and transcripts contain "forward-looking statements," relating to, among other things, future operating and financial results, project performance, expenses, the impact of acquisitions and divestments, business strategy and any restructuring plans. These statements use words, and variations thereof, such as the future tense verbs generally, "plan", "intend", "expect", "anticipate", "estimate", "maintain", "project", "continue", "reduce" and "grow". We caution you not to rely on these forward-looking statements as the basis for any investment or divestment decisions regarding securities issued by the Company. These statements are based on assumptions and expectations of future events at the time they are made and, therefore, are subject to uncertainty.

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All numbers in this presentation are converted to US Dollars and rounded to millions.



Connecting leading Global Brands, Retailers, Financial Services, and Shopping Centers in a virtuous business cycle

Key Figures¹

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37 million

Ecosystem Customers



US\$ 13.5 Bn

Total Revenue



US\$ 3.0 Bn

Online GMV



US\$ 1.9 Bn

EBITDA



US\$ 12.4 Bn²

(+11% YoY)

Retailers Revenue

US\$ 645 MM¹

(+35% YoY)

Mallplaza Revenue

US\$ 7.4 Bn³

(+21% YoY)

Gross Loan Book

+21.3 MM¹

Loyalty program participants

52%⁴

Click & Collect Penetration

1. Figures as of 3Q25, last twelve months (LTM).

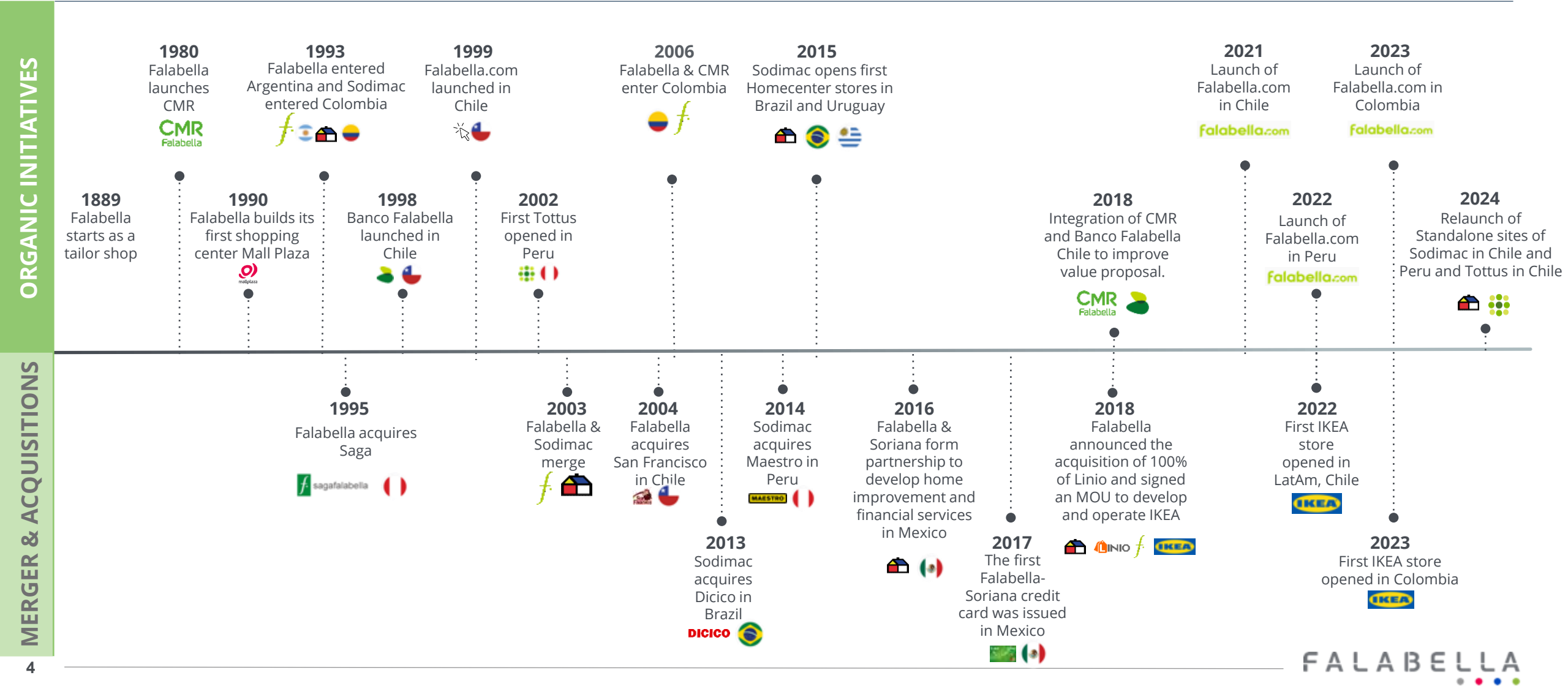
2. Home Improvement operation includes the businesses in Chile, Peru, Colombia, Brazil, Mexico, Argentina and Uruguay. Mexico and Colombia do not consolidate in the financial statements.

3. Figures as of September 2025. Gross Loan Book includes Financial Services Mexico.

4. 3Q25 figures.

Constantly evolving to meet our customers' demands

Born over 135 years ago as a tailor shop, built a powerful model with important synergies, based on the virtuous circle between retail, financial services and malls



Physical and digital ecosystem with diversified presence across Latin America

								Total
 Sodimac¹ IKEA (# of stores)	88	53	45	15	52	7	4	264
 Falabella Retail (# of stores)	44	35	25					104
 Tottus (# of stores)	71	90						161
 Financial Services (# of active credit card, MM)	3.3	1.1	1.3	0.6				6.3
 Mallplaza (# of malls)	17	15	5					37



Contribution breakdown

Mix by growth engine¹

					
Revenue (US\$ billion)	5.8	4.0	2.6	2.2	0.7
% Revenue	38%	26%	17%	14%	5%
% EBITDA	22%	16%	10%	25%	27%
Loan Book (US\$ billion)	7.4				
GLA (million sqm)					2.3

Mix by country¹



1. Mix by Country and Mix by Engine as of 3Q25 LTM. Segment 'Colombia' includes Sodimac Colombia and segment 'Sodimac' includes Sodimac Colombia and Sodimac Mexico; Banco Falabella includes Financial Services Mexico which we do not consolidate. Revenue and EBITDA breakdown does not consider Segment 'Others, elimination & annulment'. Mallplaza considers 100% of Mallplaza Peru and Open Peru in 2024.

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Our Strategy





Our strategy is driven by four key priorities that guide our efforts

Enhance the value proposition
of our five core businesses to accelerate growth

Refocus our **digital strategy and ecosystem** development

Drive a more **effective organization**

Prioritize investment decisions and capital allocation to restore profitability

Focus on our five growth engines:
enhancing their value proposition and improving the customer experience, while restoring profitability

Omnichannel retail



Shopping Centers



Financial Services



Strategic enablers



Loyalty Program



Home Delivery



Talent



Technology &
Data

Strengthening our
brands' and
e-commerce
specialist experience

More specialized e-commerce

Partnering with the Best Brands



 falabella.

 SODIMAC.

 TOTTUS

Sellers



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 SODIMAC.

 TOTTUS

Sellers



 SODIMAC.

Sellers



 TOTTUS

Cross-functional
enabler



Product



Home Delivery



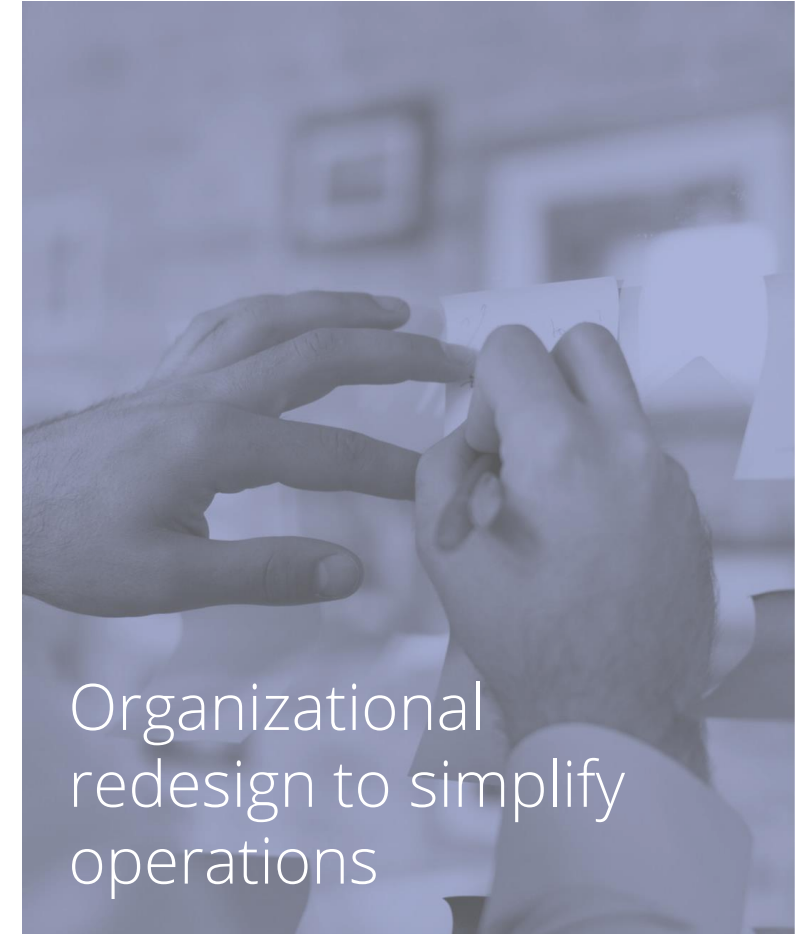
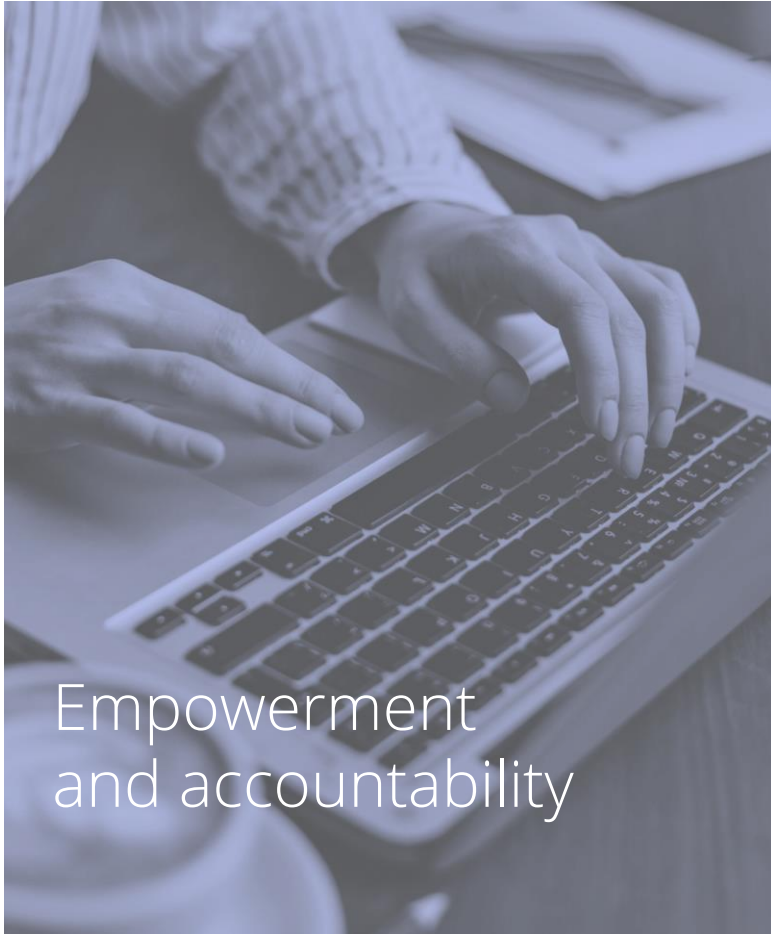
Customer Experience



Digital Marketing

FALABELLA

Reinforcing a results-driven and empowered organization with simpler and more focused operations



Focused on driving profitability

through disciplined expense control, capital allocation and investment processes



Efficient cash flow management and expense control



Portfolio investment optimization



Capital allocation aligned with strategic priorities

Focus on our 5 growth engines to strengthen our ecosystem

STRATEGY



Strengthen our leadership in the region



Focus on **PRO Clients** helping them grow



Differentiation through Private Labels



Growth in omnichannel to become a Specialist Superstore



Product and experience innovation



Strengthen omnichannel offering



Multi-specialist (5 core categories), offering the best and exclusive brands



Expand our online catalog by **accelerating the growth** of our 3P offering



Enhance the physical stores' **experience**



Offer competitive core products, highlighting the latest trends - **#Lo ultimo**



Enhance and differentiate our value proposition



Improved experience with **low-priced perception**



Customer Engagement through Differentiation



Operational **excellence** driving efficiency and elevating **customer experience**



Consolidate as the leading shopping mall operator in the region



Strengthened the mix that drives traffic and enhances the visitor experience.



Expand our **digital value proposition** to unlock new revenue in a seamless phygital ecosystem



Growing our urban centers through **brownfield & reconventions and M&A**



Leading digital bank in the region



A mobile-first experience with a strong presence in our high-traffic retail stores



Simple, intuitive products enhanced by the best benefits

SHORT-TO-MID-TERM FOCUS



Accelerate expansion



Restore profitability



E-commerce expansion



Physical expansion



Enhance value proposition



Consolidate operation



Brownfield growth + M&A in the Andean region



Grow Loan Book

Drive profitability

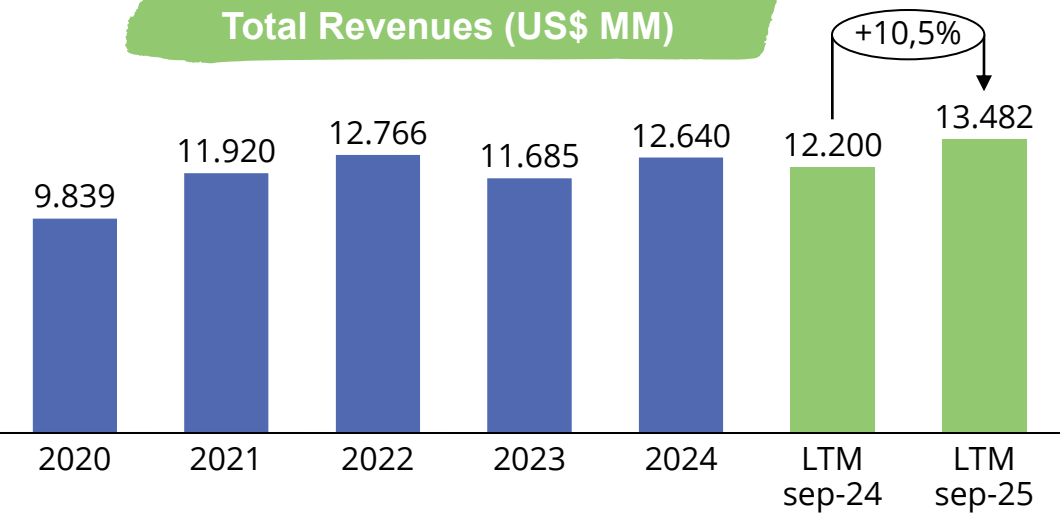
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Financial Evolution

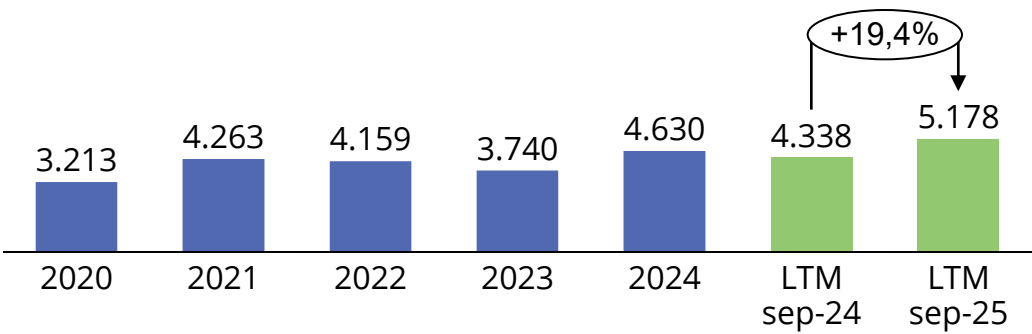
A woman with long brown hair, wearing a black and white striped t-shirt and yellow pants, is sitting on a grey couch. She is holding a black tablet and looking at it with a smile. Two young girls are sitting next to her. The girl on the left is lying down, wearing a blue dress and a red flower in her hair. The girl on the right is sitting up, wearing a blue t-shirt with a yellow and orange graphic. They are all looking at the tablet together. The background is a plain white wall.

Main financials figures

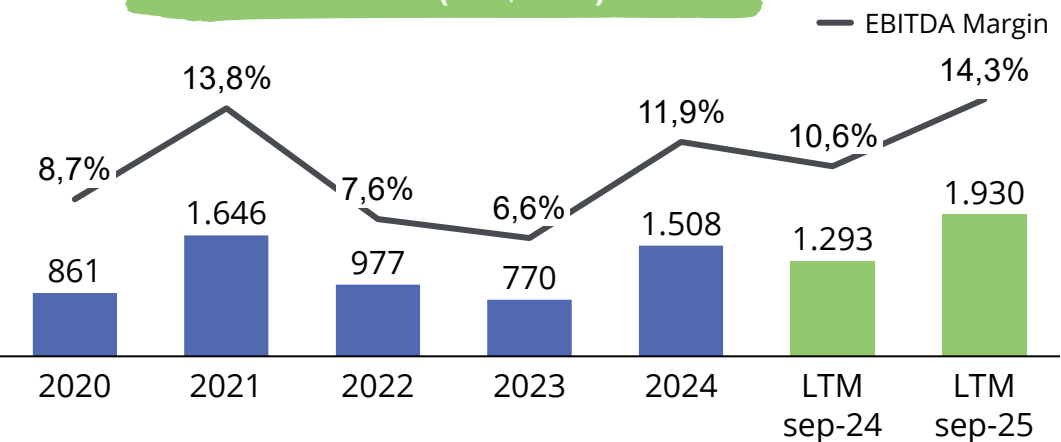
Total Revenues (US\$ MM)



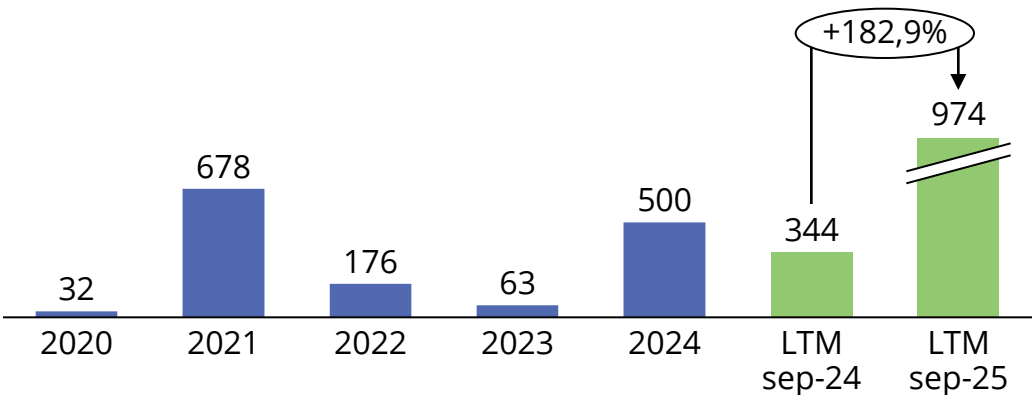
Gross Profit (US\$ MM)



EBITDA (US\$ MM)



Net Income¹ (US\$ MM)



Summary financials (US\$ MM)

	2020	2021	2022	2023	2024	sep-24 LTM	sep-25 LTM	Var (%) YoY LTM Sep
TOTAL GMV SALES								
Total GMV Sales	9.903	13.360	12.972	11.663	12.263	11.924	13.020	9%
Online GMV Sales	2.273	2.970	2.772	2.484	2.691	2.623	2.964	13%
GMV Sales of Physical Stores	7.630	10.391	10.199	9.179	9.572	9.301	10.055	8%
FINANCIAL RESULTS								
Non-banking revenue	8.605	10.739	10.873	9.721	10.725	10.281	11.490	12%
Banking revenue	1.234	1.181	1.892	1.964	1.914	1.919	1.991	4%
Total revenue	9.839	11.920	12.766	11.685	12.640	12.200	13.482	11%
Gross profit	3.213	4.263	4.159	3.740	4.630	4.338	5.178	19%
SG&A expenses	(2.832)	(3.103)	(3.642)	(3.445)	(3.606)	(3.527)	(3.723)	6%
EBITDA	861	1.646	977	770	1.508	1.293	1.930	49%
Net income	32	678	176	63	500	344	974	183%
Net income excl. FV effect				(36)	453	292	787	170%
BALANCE SHEET								
Cash (non-banking)	1.264	554	648	1.120	1.702	1.413	1.393	-1%
Gross loan book	4.863	5.930	7.023	6.639	6.660	6.103	7.392	21%
Financial net debt (excl. Banking)	2.337	2.709	3.814	3.338	2.557	3.108	2.263	-27%

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Highlights

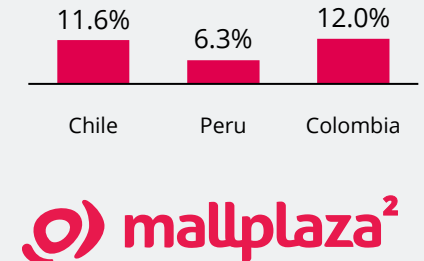
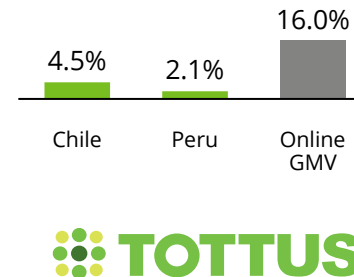
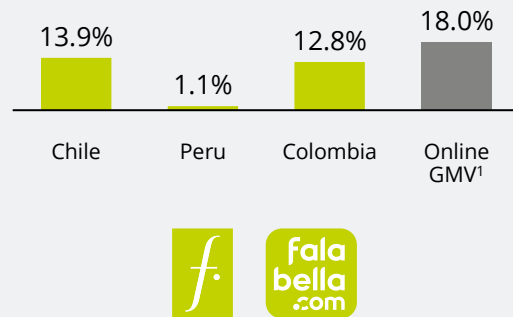
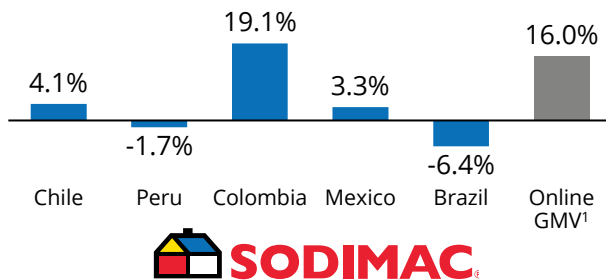
3Q25



Our retailers are maintaining their momentum showing solid topline growth, with total online GMV¹ growing 17% YoY

Revenue Var (% vs 3Q24)

(local currency)

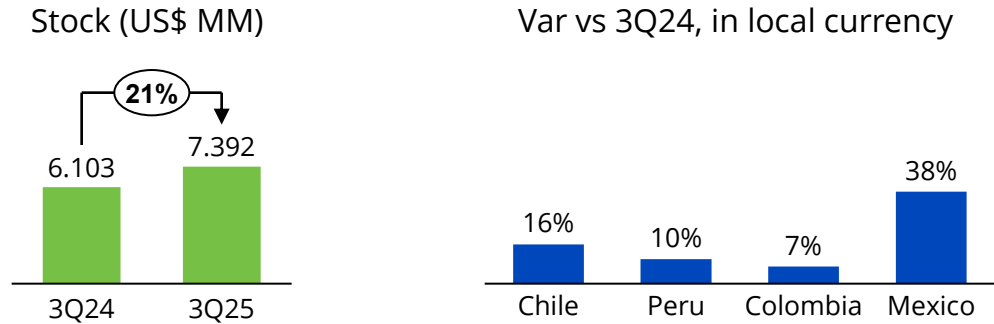


¹ Includes 1P and 3P GMV. Excludes the calendar effect of the Cyber Monday event in Chile in 2024.

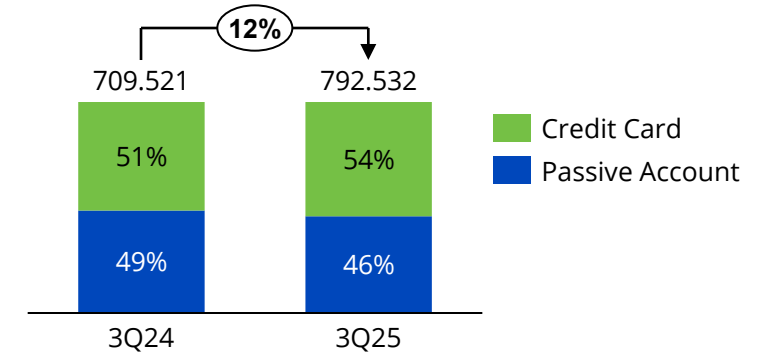
² Peru considers the operations of Mallplaza Peru and Open Peru, on a proforma basis.

Building the leading digital bank of the Andean region³

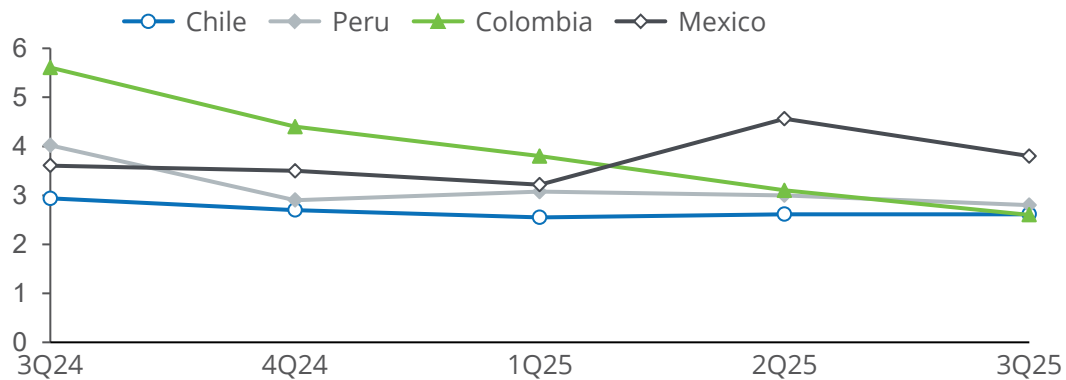
Loan portfolio



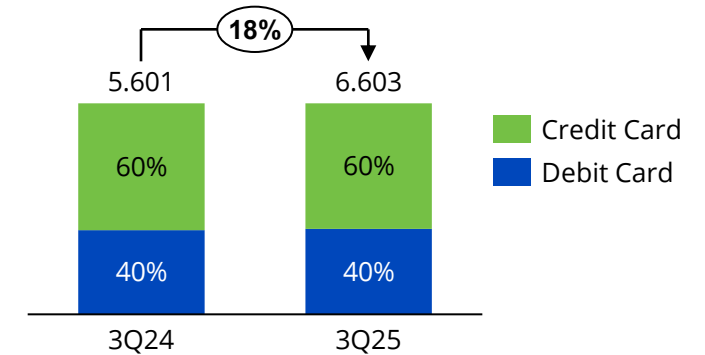
Credit card & passive account openings (#)



NPLs (%)



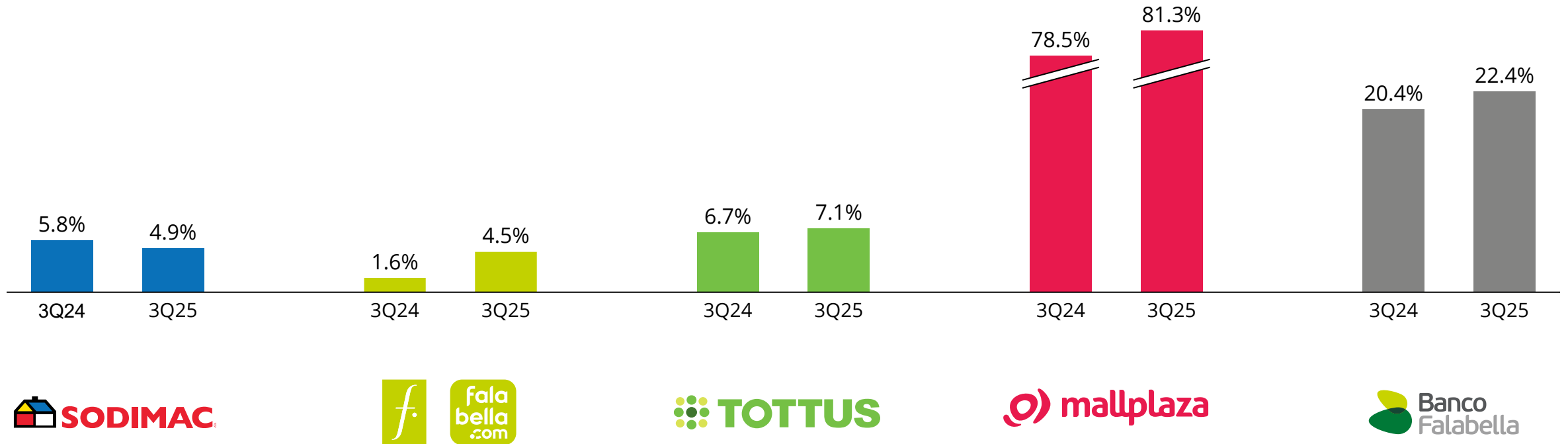
Credit & debit card purchases (US\$ MM)



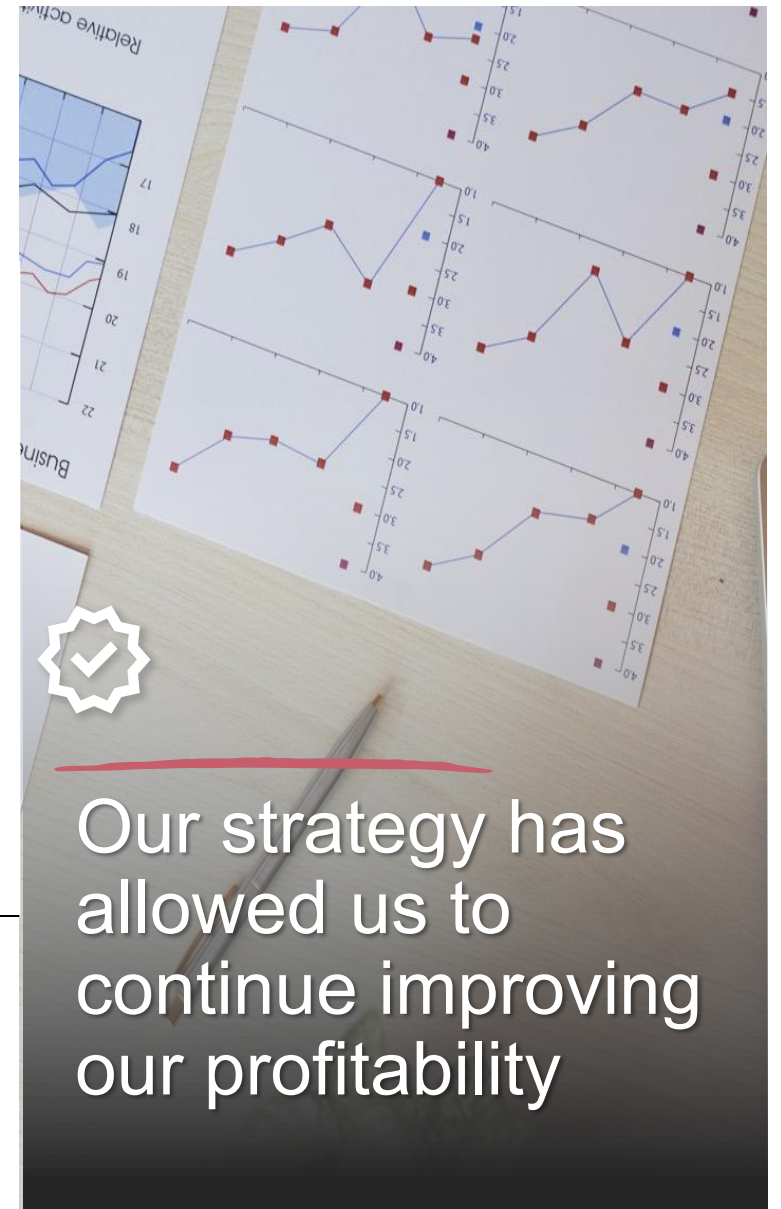
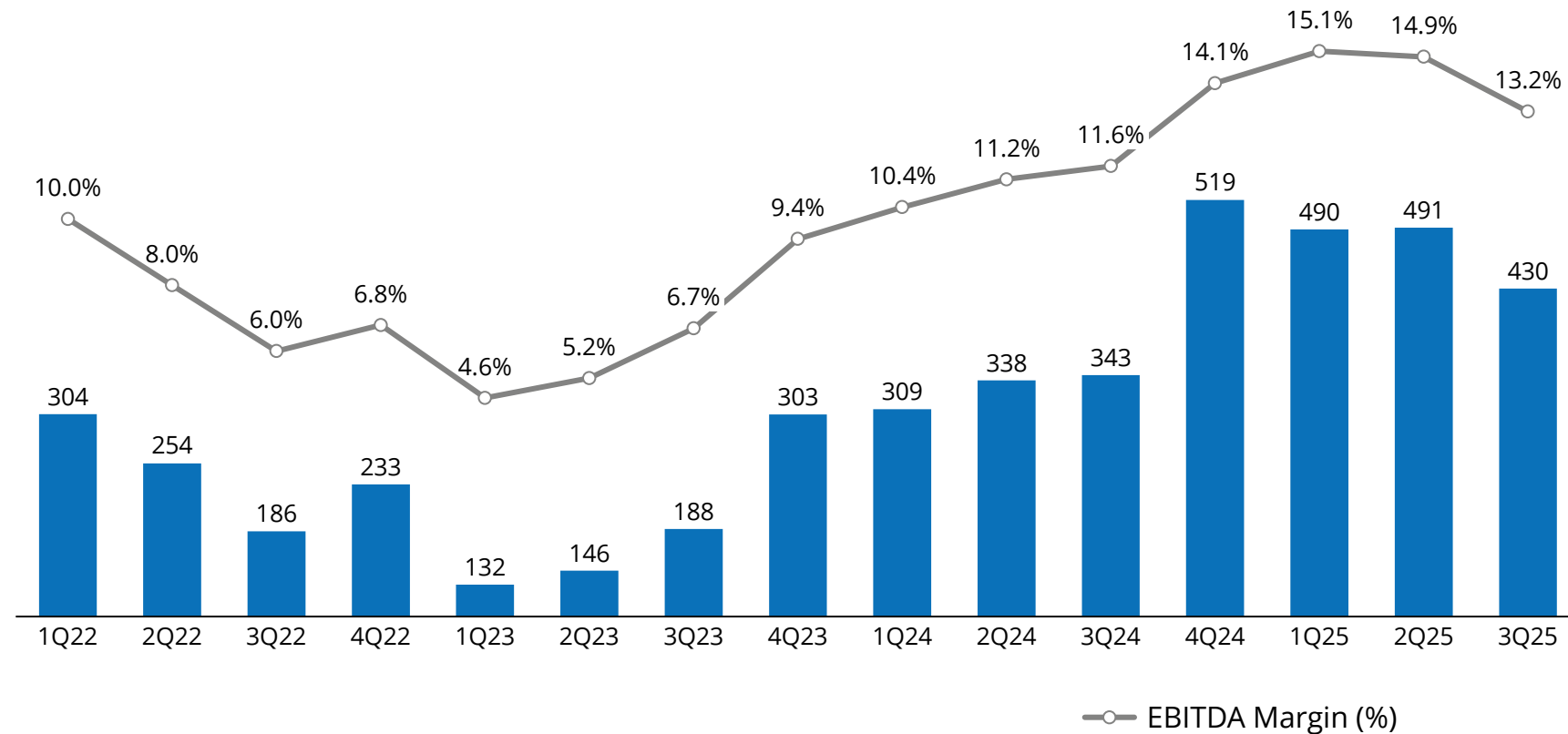
Our strategy has allowed to enhance profitability

across our five growth engines during 3Q25

EBITDA margin (%)



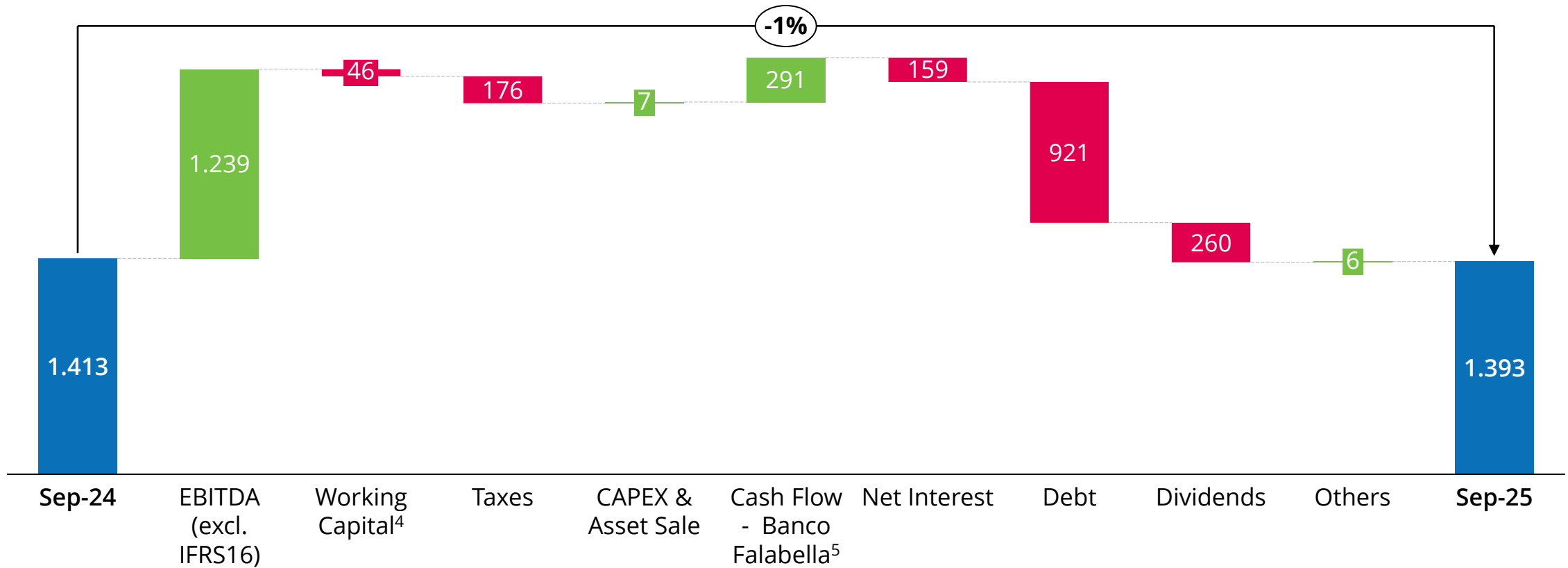
EBITDA evolution (US\$ MM)



Our operation continues to contribute to cash improvement

Evolution Cash (US\$ MM)

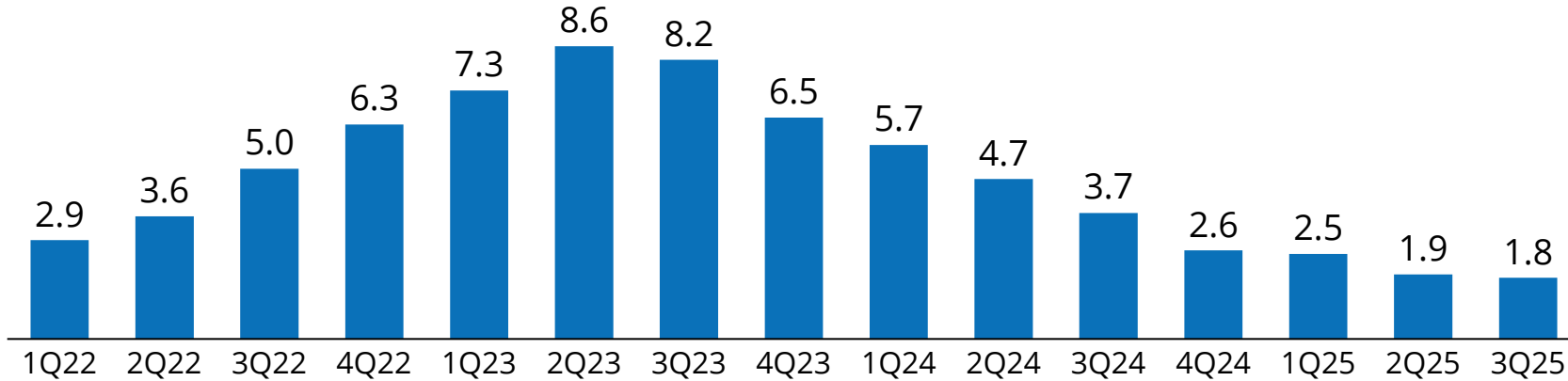
Non-banking businesses



⁴ Working Capital includes accounts for Inventories, Trade and other accounts receivables and Trade and other accounts payable;

⁵ Cash Flow - Banco Falabella Chile includes dividends and intercompany debt repayments

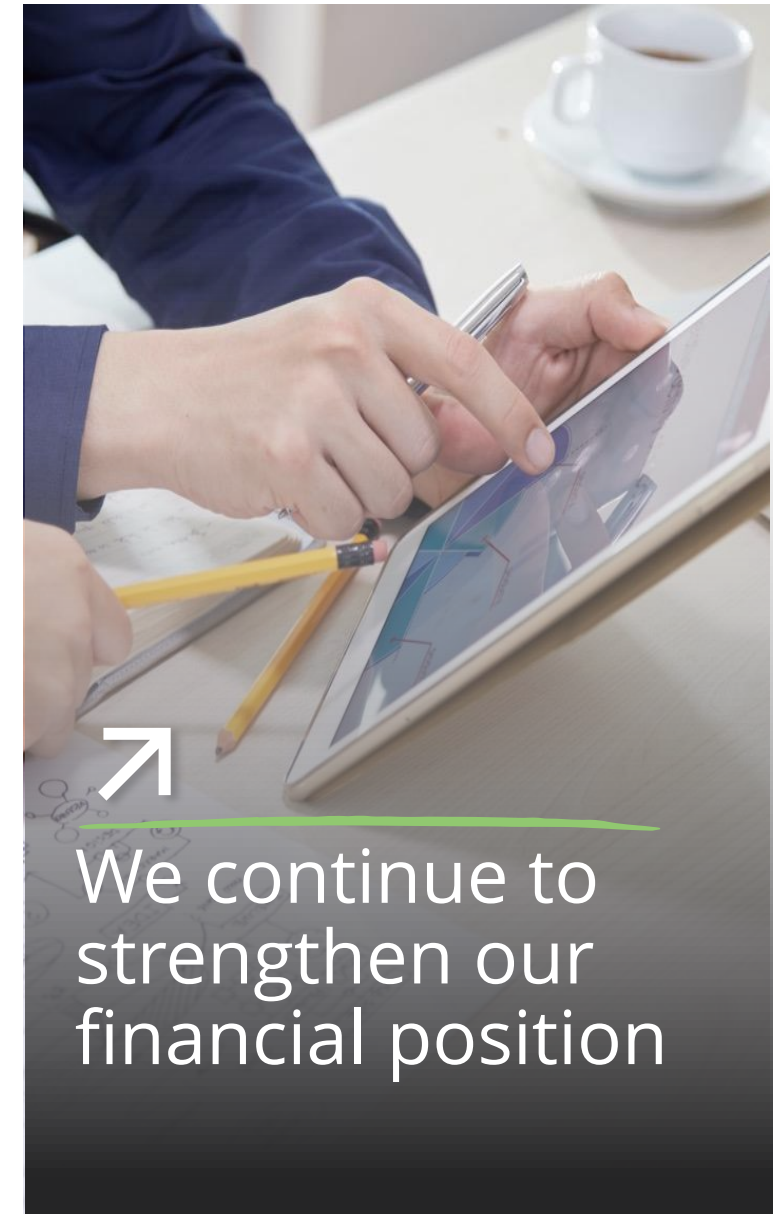
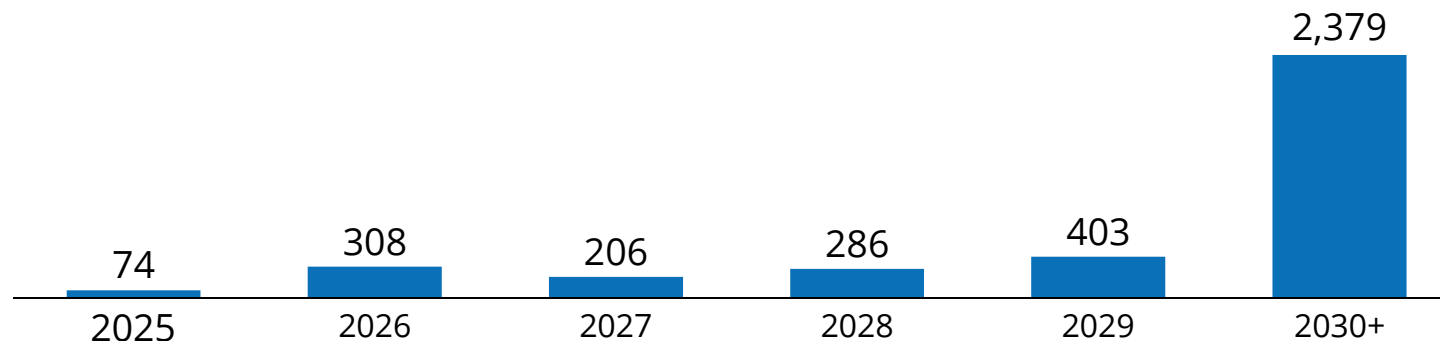
Net Financial Debt / EBITDA



Debt Maturity Profile (US\$ MM)

Non-banking businesses, after hedging derivatives

■ As of Sep-25

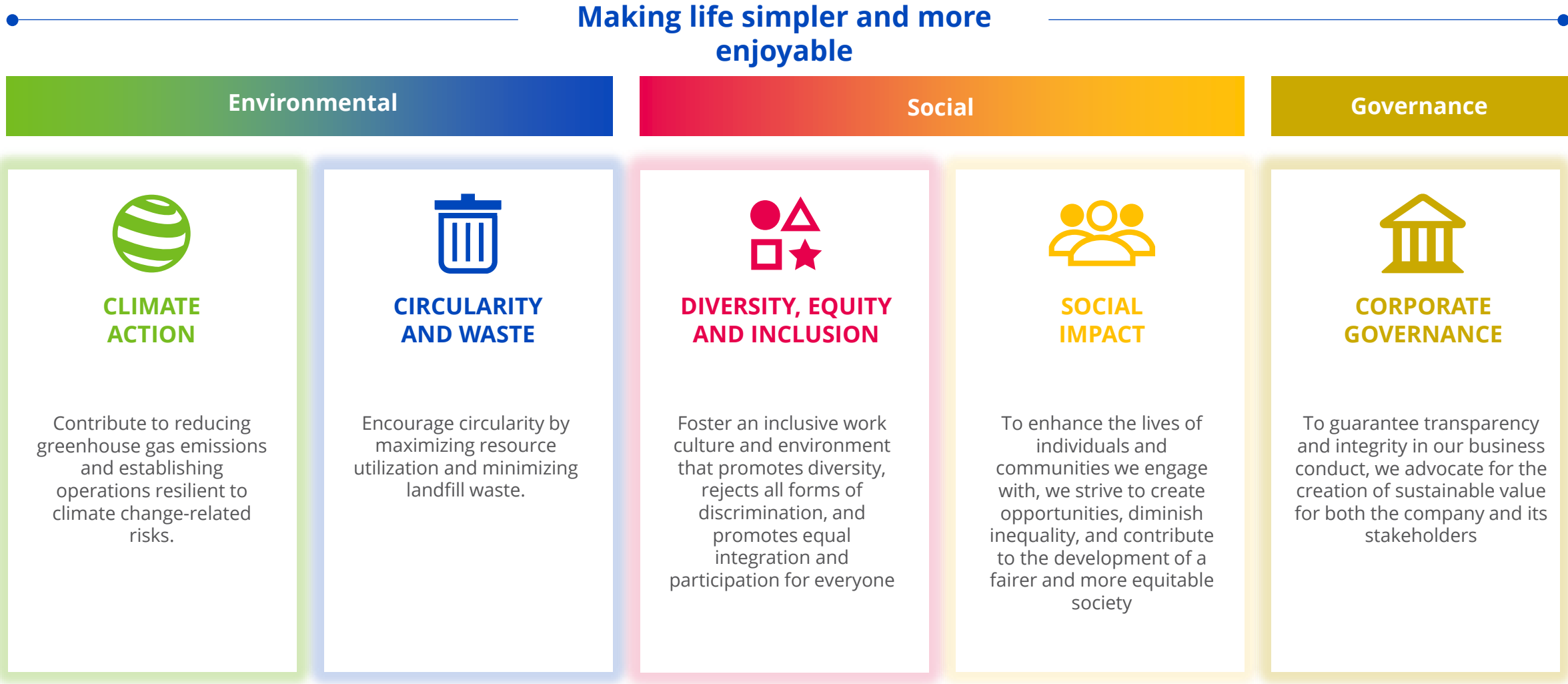


↗
We continue to
strengthen our
financial position

ESG

FALABELLA
...

Falabella's purpose is supported by five ESG pillars with clear aspirations and goals aligned with the Sustainable Development Goals



During 2024, we made significant efforts to **achieve** our environmental goals



Our Commitments

Carbon Footprint

0 net emissions in Scopes 1 and 2 by 2035

-65% of emissions by 2030

Energy supply

65% from renewable source by 2030

Food Loss and Waste in our Supermarkets

-20% food waste by 2025

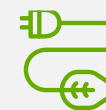
2024 PROGRESS

-27%
vs 2021



...of Scopes 1 and 2 emissions

78%



...of our energy supply from renewable sources

-26%
vs 2021



food loss and waste



Social Results

**Generating
impact** in our
value chain to
build more
equitable
societies



Pillars

Diversity, Equity and Inclusion



2024 PROGRESS

50.8%

women in total
workforce

39.8%

women in Top
& Middle
Management
positions

+215

women in
"Fuertes y
Fantásticas"

Social Impact



+50,000

boys and girls
reached by
educational
initiatives.

+11,000

children, youth
and adults
received
Financial
Education
training

+6,400

entrepreneurs
in Grupo
Falabella's
commercial
initiatives

Corporate Governance

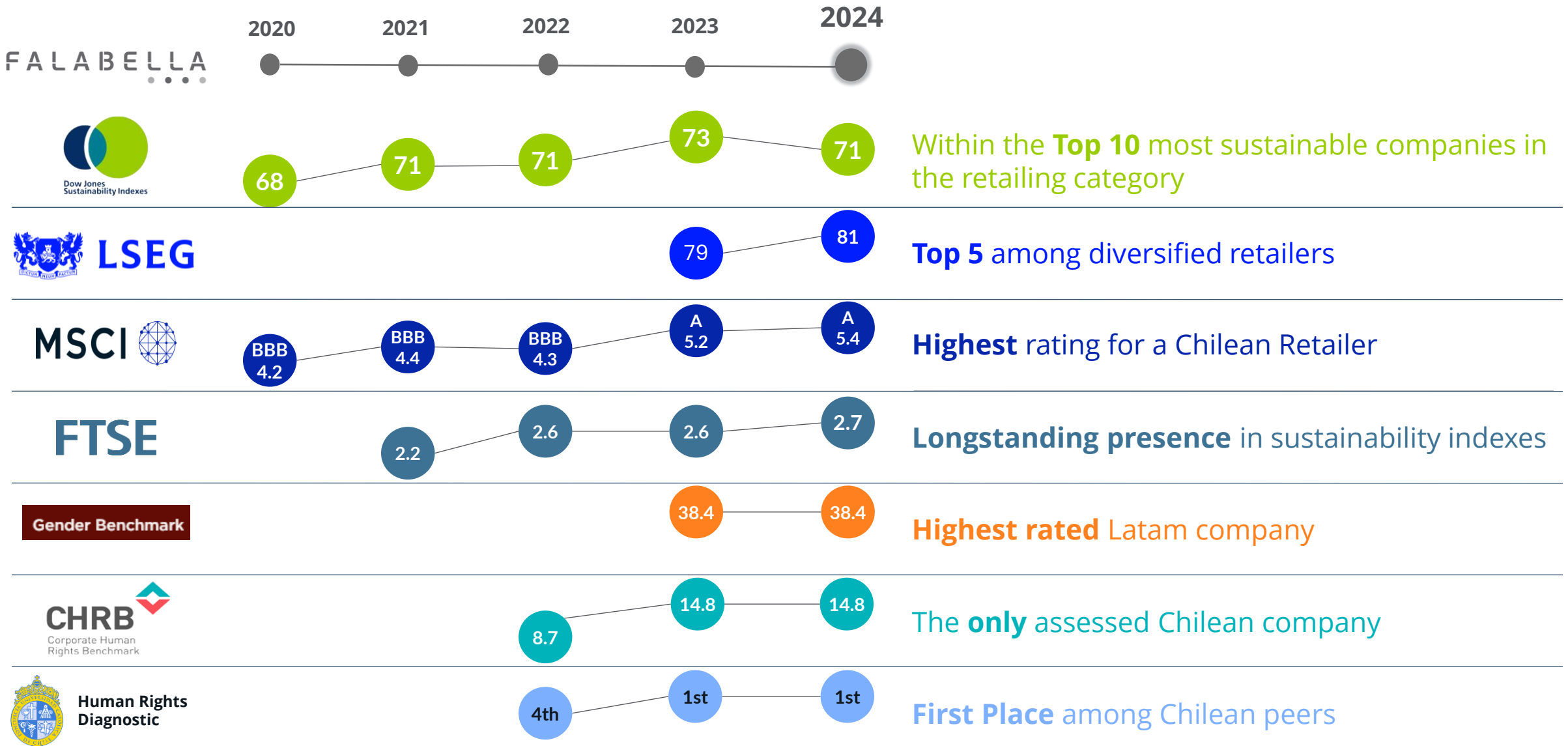


Integrating
ESG risk
management

Human Rights
Due Diligence
in all of our
business units

1st place in
"Diagnosis on
Business and
Human Rights
in Chile" (2024),
made by PUC,
ILO and WBA

These sustainability efforts have been recognized by investment-oriented ESG Ratings as well as by thematic qualifications.



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