# **EARNINGS REPORT**3rd Quarter 2008

# S.A.C.I. FALABELLA





# Earnings – Third Quarter 2008

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## Notes:

- 1. All figures in dollars are calculated using pesos in the Uniform Codified Statistical Record (FECU) as of September 30, 2008 and the observed dollar exchange rate for October 1, 2008 (CH\$551.31 per US\$1).
- 2. Symbols for quarters: 1Q, 2Q, 3Q, and 4Q, as applicable.
- 3. Other symbols for periods in the year: 1S (first semester) and 9M (first nine months of the year).
- 4. Currency symbols: CH\$: Chilean pesos; US\$: U.S. dollars; MM: millions.



# I. Executive Summary

- Consolidated revenues of S.A.C.I. Falabella grew strongly during 3Q 2008, a real 22.6%, totaling MMCH\$ 866,688 (MMUS\$ 1,572.1). This is mainly due to the significant expansion in operations in Chile (real +9.7%) and particularly, in international operations (real +80%) in 3Q. The cumulative revenues as of September represented a real growth of 18.7%, totaling MMCH\$2,597,608 (MMUS\$4,711.7).
- The 3Q EBITDA grew 13.7%, to MMCH\$ 84,109 (MMUS\$152.6). On a cumulative basis from January to September 2008, the EBITDA increased 13.34%, to MMCH\$ 297,768 (MMUS\$ 540.1).
- There was a non-operating loss of MMCH\$ 11,001 (MMUS\$ 20) during 3Q 2008 as compared to a loss of MMCH\$17,725 in the same period in 2007. In 9M 2008, the accumulated non-operating loss was MMCH\$34,185, which compares to a loss of MMCH\$21,373 in the same period in 2007. The loss rose on a non-recurrent basis mainly because of extraordinary income earned in 2007 by the Falabella Store at Portal La Dehesa (MMCH\$4,581), because of the fine paid in the "Plasma" case in 3Q 2008 (MMCH\$2,592), and because of an increase in the loss due to price-level restatement (MMCH\$7,985 higher).
- When the above effects are added together, profit before taxes and extraordinary items totaled MMCH\$50,686 in 3Q 2008, a growth of 23.8%. The consolidated net profit of Falabella in 3Q 2008 grew 3.8%, to MMCH\$29,495 (MMUS\$53.5). The consolidated net profit in 9M 2008 was MMCH\$143,698 (MMUS\$260.6).

#### Important Note:

The consolidated financial statements of S.A.C.I. Falabella do not consolidate the operation of Banco Falabella Peru (which includes the CMR credit card business). This company is registered as an Investment in a Related Company in both 2007 as well as 2008. Nor are Banco Falabella Chile and Sodimac Colombia consolidated. The Mall Plaza Vespucio operations are being consolidated starting in 3O 2008.



# II. Consolidated Income Statement as of September 30, 2008

| Consolidated Income Statement January – September 2008 (MMCH\$ | Consolidated | Income Statement Jan | nuary – September | · 2008 (MMCH\$) |
|--|--------------|----------------------|-------------------|-----------------|
|--|--------------|----------------------|-------------------|-----------------|

|  | 9M'08       | % Revenues | 9M'07       | % Revenues | Var. 08/07 |
|--|-------------|------------|-------------|------------|------------|
| Revenues                                       | 2.597.608   |            | 2.188.686   |            | 18,7%      |
| COGS (less)                                    | (1.844.159) | -71,0%     | (1.564.333) | -71,5%     | 17,9%      |
| GROSS MARGIN                                   | 753.449     | 29,0%      | 624.353     | 28,5%      | 20,7%      |
| SG&A (less)                                    | (517.606)   | -19,9%     | (410.334)   | -18,7%     | 26,1%      |
| OPERATING INCOME                               | 235.843     | 9,1%       | 214.020     | 9,8%       | 10,2%      |
| Depreciation + Amortization (less)             | (61.925)    | -2,4%      | (48.710)    | -2,2%      | 27,1%      |
| EBITDA   | 297.768     | 11,5%      | 262.729     | 12,0%      | 13,3%      |
| Interest Income                                | 8.552       |            | 5.976       |            | 43,1%      |
| Profit on investment in related companies      | 28.920      |            | 34.771      |            | -16,8%     |
| Other non-operating income                     | 30.773      |            | 22.355      |            | 37,7%      |
| Lost on investment in related companies (less) | (30)        |            | 0           |            | n/a        |
| Amortization of goodwill                       | (13.524)    |            | (14.253)    |            | -5,1%      |
| Interest expenses (less)                       | (48.177)    |            | (34.510)    |            | 39,6%      |
| Other non-operating expenses (less)            | (12.374)    |            | (8.036)     |            | 54,0%      |
| Price-level restatement                        | (30.734)    |            | (22.749)    |            | 35,1%      |
| Exchange differentials                         | 2.409       |            | (4.927)     |            | -148,9%    |
| NON-OPERATING PROFIT (LOSS)                    | (34.185)    | -1,3%      | (21.373)    | -1,0%      | 59,9%      |
| PROFIT BEFORE INCOME TAX & EXTRAORD. ITEMS     | 201.658     | 7,8%       | 192.646     | 8,8%       | 4,7%       |
| INCOME TAX                                     | (37.182)    |            | (30.238)    |            | 23,0%      |
| MINORITY INTEREST                              | (20.779)    |            | (12.397)    |            | 67,6%      |
| NET PROFIT (LOSS)                              | 143.697     |            | 150.011     |            | -4,2%      |
| Amortization of negative goodwill              | 2           |            | 2           |            | -14,9%     |
| PROFIT (LOSS) IN THE FISCAL YEAR               | 143.698     | 5,5%       | 150.013     | 6,9%       | -4,2%      |
| Adjusted EBITDA <sup>1</sup>                   | 326.657     | 12,6%      | 297.500     | 13,6%      | 9,8%       |

# Consolidated Income Statement July-September 2008 (MMCH\$)

|  | 3Q'08     | % Revenues | 3Q'07     | % Revenues | Var. 08/07 |
|--|-----------|------------|-----------|------------|------------|
| Revenues                                       | 866.688   |            | 707.092   |            | 22,6%      |
| COGS (less)                                    | (629.116) | -72,6%     | (513.173) | -72,6%     | 22,6%      |
| GROSS MARGIN                                   | 237.572   | 27,4%      | 193.920   | 27,4%      | 22,5%      |
| SG&A (less)                                    | (175.885) | -20,3%     | (135.252) | -19,1%     | 30,0%      |
| OPERATING INCOME                               | 61.687    | 7,1%       | 58.668    | 8,3%       | 5,1%       |
| Depreciation + Amortization (less)             | (22.422)  | -2,6%      | (15.328)  | -2,2%      | 46,3%      |
| EBITDA   | 84.109    | 9,7%       | 73.995    | 10,5%      | 13,7%      |
| Interest Income                                | 3.220     |            | 2.923     |            | 10,1%      |
| Profit on investment in related companies      | 10.134    |            | 10.143    |            | -0,1%      |
| Other non-operating income                     | 20.789    |            | 7.381     |            | 181,6%     |
| Lost on investment in related companies (less) | (30)      |            | 0         |            | n/a        |
| Amortization of goodwill                       | (4.510)   |            | (4.978)   |            | -9,4%      |
| Interest expenses (less)                       | (17.365)  |            | (11.368)  |            | 52,7%      |
| Other non-operating expenses (less)            | (5.874)   |            | (2.278)   |            | 157,9%     |
| Price-level restatement                        | (21.539)  |            | (16.360)  |            | 31,7%      |
| Exchange differentials                         | 4.174     |            | (3.189)   |            | -230,9%    |
| NON-OPERATING PROFIT (LOSS)                    | (11.001)  | -1,3%      | (17.725)  | -2,5%      | -37,9%     |
| PROFIT BEFORE INCOME TAX & EXTRAORD. ITEMS     | 50.686    | 5,8%       | 40.942    | 5,8%       | 23,8%      |
| INCOME TAX                                     | (11.170)  |            | (8.309)   |            | 34,4%      |
| MINORITY INTEREST                              | (10.021)  |            | (4.230)   |            | 136,9%     |
| NET PROFIT (LOSS)                              | 29.494    |            | 28.404    |            | 3,8%       |
| Amortization of negative goodwill              | 1         |            | 1         |            | 69,8%      |
| PROFIT (LOSS) IN THE FISCAL YEAR               | 29.495    | 3,4%       | 28.404    | 4,0%       | 3,8%       |
| Adjusted EBITDA <sup>1</sup>                   | 94.212    | 10,9%      | 84.139    | 11,9%      | 12,0%      |

<sup>&</sup>lt;sup>1</sup> Adjusted EBITDA = EBITDA + profit/loss on investment in related companies.



# III. Analysis of Consolidated Results

#### **Operating Income**

The consolidated operating income for 3Q 2008 rose 5.1%, to MMCH\$ 61,687 (MMUS\$ 111.9). The growth was due to the increase in department stores in Chile and in the international operations in Peru and Colombia, and in particular to the consolidation of Plaza Vespucio starting July 30, 2008. The Ebitda of Sodimac Chile<sup>2</sup> is also notable, increasing 29.2% in 3Q 2008. Moreover, the consolidated operating income represented 7.1% of sales, 118 basis points below the previous year. This is mainly the result of the start-up of Sodimac in Argentina, the operating loss of Tottus-San Francisco and a drop in the margin of the CMR credit card.

In 9M 2008, operating income rose 10.2%, to 9.1% of revenues. This growth mainly came from adding Plaza Vespucio as well as the progress in the businesses in Peru and in department stores and Sodimac in Chile.

#### Revenues

Revenues rose 22.6% in 3Q 2008, to MMCH\$ 866,688 (MMUS\$ 1,572.1). The cumulative revenues were MMCH\$2,597,608 as of September 30, 2008 (MMUS\$4,711.7), meaning an 18.7% growth above the previous year. These revenues were driven mainly by the growth in the international businesses (+57.0%), in Tottus-San Francisco (+23%) and in Sodimac (+12.0%). Moreover, the increase came from a 17.6% expansion in floor space in the past year and a consolidated SSS growth of an approximate real 3.2%.

#### Gross Margin

The gross margin remained the same in 3Q 2008 as a percentage of sales with respect to the previous year, totaling MMCH\$ 237,572 (MMUS\$ 430.9), 22.5% higher than the 3Q of the previous year. On a cumulative basis through September, the gross margin rose 48 basis points as a percentage of income, to 29.0% on sales or MMCH\$753,449 (MMUS\$1,366.7). This increase is largely due to the improvement in the operating margin of the Chile Department Stores, based on an optimized stock planning.

## Selling, General and Administrative Expenses (SGA)

During 3Q 2008, expenses rose 117 basis points to MMCH\$ 175,885 (MMUS\$319.0) or 20.3% as a percentage of sales. Accumulated to September, SGA rose 118 basis points as a percentage of sales, to total 19.9% on revenues or MMCH\$517,606 (MMUS\$938.9). This increase is mainly the result of the rise in SGA as a percentage of sales in Argentina (due to the start-up of Sodimac in that country), in Tottus-San Francisco and the increase in depreciation in general.

<sup>&</sup>lt;sup>2</sup>Includes the operations of Imperial.



## **Non-Operating Profit (Loss)**

During 3Q 2008, there was a non-operating loss of MMCH\$ 11,001 (MMCH\$ 6,724 better than the previous year). As accumulated through September 2008, this loss totaled MMCH\$34,185 (MMUS\$62.0) compared to a loss of MMCH\$21,373 (MMUS\$38.8) in the same period in 2007.

The increase in the loss in 9M 2008 can be explained as follows:

- Interest Expense net of Interest Income: the loss rose MMCH\$11,091, 38.9% higher than 9M 2007. The rise is due mainly to an increase in interest-bearing debt in international operations and Mall Plaza Chile because of the increase in the investment plan and because of the consolidation of Plaza Vespucio starting July 30, 2008. This was offset by an increase in interest-bearing investments that increased interest income.
- Price-Level Restatement and Exchange Differential: The loss because of price-level restatement and exchange differential rose MMCH\$648 in the 9M 2008, 2.3% higher than the same period in the previous year. This loss was caused by the high inflation rate in Chile in the last 12 months (price-level restatement was 9.3%, compared to 4.7% for the same period in the previous year). This had a direct effect on the valuation of equity and of non-monetary liabilities. This loss does not impact cash flow.
- During 9M 2008, the profit/loss on investments in related companies fell by MMCH\$5,881, a drop of 16.9%. This effect can be explained mainly by the following related investments:
  - Banco Falabella Chile: It decreased 57.7% to MMCH\$6,384 in 9M 2008.
  - FASA: The recognized profit fell by MMCH\$ 1,366 in 9M 2008, to MMCH\$30.
  - Banco Falabella Peru (including CMR Peru): The recognized profit in this operation raised 30.0%, to MMCH\$13,807.
  - Sodimac Colombia: The recognized profit rose MMCH\$1,354, 78.3% higher than the same period in the previous year. It totaled MMCH\$3,084.
- Other Non-Operating Income and Expenses: Non-Operating Income plus Expenses totaled MMCH\$18,398 in 9M 2008, or MMCH\$4,080 higher than in 9M 2007. The increase was due mainly to an extraordinary profit of MMCH\$14,440 recorded in 3Q 2008 because of the exchange of shares in Mall Plaza Vespucio. However, this was offset by the disbursement for the fine of MMCH\$2,592 for the "Plasma" Case and by the extraordinary income of MMCH\$5,206 earned at Mall La Dehesa in 2007.



# IV. Main Events in the Period

#### **3O 2008**

- Openings in 3Q 2008:
  - Chile: The Homecenter Estacion Central store was inaugurated in September 2008, the Homecenter Talca store was enlarged in August 2008, and the Homecenter Copiapo store was remodeled in September 2008. Tottus Alameda was also inaugurated (Jul-08).
  - o Argentina: The third Sodimac store was inaugurated in Buenos Aires (Aug-08).
  - o Colombia: The Sodimac Bello Store was opened (Sept. 2008).
  - o In July 2008, S.A.C.I. Falabella reached a 59.278% interest in Plaza S.A. and it will consolidate all its companies, including Plaza Vespucio S.A.
  - o In August 2008, the Supreme Court fined Falabella a total of MMCH\$2,592 for the "Plasma" case.

#### Other Recent Events in 2008

• Openings in 4Q 2008:

#### Chile:

- Falabella: The Osorno store will be enlarged (Nov. 08) and the new Plaza Sur store opened (Nov. 08).
- Homecenter: In October 2008, the Los Angeles store was relocated (and reopened) and the El Bosque store was opened. The Plaza Sur store will be inaugurated in November 2008 and the Calama store will be enlarged in November 2008.
- Tottus: The store in El Bosque will be opened in November 2008.
- Mall Plaza: the new Aires (Airs) space at Mall Plaza Vespucio and the new Mall Plaza Sur will be inaugurated in November 2008.

#### Peru:

- Saga Falabella: the new store in Atocongo will be opened in November 2008 and the one at Aventura Plaza Bellavista in December 2008.
- Homecenter: The Canta Callao store was inaugurated in October 2008. The Aventura Plaza Bellavista, Los Jardines (Trujillo), Ica Minka and Chincha stores will be opened in December 2008.
- Tottus: The Canta Callao and Crillon stores were opened in October 2008. The La Polvora supermarket will be inaugurated in November, and the Plaza Bellavista, Los Jardines (Trujillo), Puente Piedra, Pachacutec and Ica Minka stores in December 2008.
- Aventura Plaza: Aventura Plaza Bellavista will be opened in November 2008.
- Malls Peru: The Power Center Canta Callao was opened in October 2008.

## Argentina:

- The Sodimac Villa Tesei store was opened in Buenos Aires in October 2008. Colombia:
- The Sodimac Molinos store will be opened in Medellin in December 2008.



# V. Retail Indicators

#### 1. Revenues from the Retail Businesses

# Cumulative Retail Revenues 9M 2008 (MUS\$)<sup>3</sup>

(Adjusted Chilean pesos converted to USD at the observed e/r for October 1, 2008)

|  | 9M 2008   | 9M 2007   | Var. 08/07 |
|--|-----------|-----------|------------|
| Department Stores - Chile                | 991.404   | 997.871   | -0,6%      |
| Home Improvement - Chile <sup>4</sup>    | 1.518.904 | 1.356.656 | 12,0%      |
| Supermarkets - Chile                     | 430.991   | 350.297   | 23,0%      |
| Retail - Peru (Saga, Sodimac & Tottus)   | 751.112   | 494.174   | 52,0%      |
| Retail - Argentina (Falabella & Sodimac) | 251.611   | 169.373   | 48,6%      |
| Retail - Colombia (Falabella & Sodimac)  | 575.284   | 406.427   | 41,5%      |

## **Cumulative Retail Revenues 3Q 2008 (MUS\$)**

(Adjusted Chilean pesos converted to USD at the observed e/r for October 1, 2008)

|  | 3Q 2008 | 3Q 2007 | Var. 08/07 |
|--|---------|---------|------------|
| Department Stores - Chile                | 314.072 | 317.821 | -1,2%      |
| Home Improvement - Chile <sup>4</sup>    | 462.898 | 423.346 | 9,3%       |
| Supermarkets - Chile                     | 147.998 | 122.141 | 21,2%      |
| Retail - Peru (Saga, Sodimac & Tottus)   | 261.351 | 152.695 | 71,2%      |
| Retail - Argentina (Falabella & Sodimac) | 95.185  | 51.590  | 84,5%      |
| Retail - Colombia (Falabella & Sodimac)  | 206.027 | 141.573 | 45,5%      |

# Same-Store Sales (SSS) Growth<sup>5</sup>

(all growth is real and was calculated in the local currency of each country)

|  | 9M 2007 | 2007  | 1Q 2008 | 1S 2008 | 9M 2008 |
|--|---------|-------|---------|---------|---------|
| Department Stores - Chile                | 3,1%    | 1,2%  | -2,2%   | -2,9%   | -4,1%   |
| Home Improvement - Chile <sup>6</sup>    | 6,4%    | 6,1%  | 2,9%    | 4,6%    | 5,8%    |
| Supermarkets - Chile                     | -0,1%   | -2,0% | 5,6%    | 4,3%    | 2,7%    |
| Retail - Peru (Saga, Sodimac & Tottus)   | 7,7%    | 7,4%  | 7,9%    | 7,1%    | 6,6%    |
| Retail - Argentina (Falabella & Sodimac) | 9,8%    | 9,3%  | 18,5%   | 8,8%    | 6,3%    |

## Chile Department Stores

Revenues during 3Q 2008 totaled MMCH\$173,151 (MMUS\$314.1), a drop of real 1.2% compared to the previous year. The decrease was due mainly to a 4.1% fall in SSS sales and to a more restrictive handling of inventory in view of an expected moderation in consumption. The decrease in 9M 2008 was 0.6%.

#### Chile Home Improvement

The growth in revenues in 3Q 2008 was 9.3%, totaling MMCH\$ 255,200 (MMUS\$462.9). On a cumulative basis, it was 12.0% as of 9M 2008. The main reason for this growth was the consolidation of Imperial starting in May 2007 and an increase of 5.8% in SSS revenues.

<sup>&</sup>lt;sup>3</sup> Excludes revenues from the credit business.

<sup>&</sup>lt;sup>4</sup> Includes Imperial Stores.

<sup>&</sup>lt;sup>5</sup> All new stores and those that are enlarged by more than 10% in terms of square meters are excluded in the calculation of same-store growth.

<sup>&</sup>lt;sup>6</sup> Sodimac SSS does not include the Imperial stores.



#### Chile Supermarkets

Revenues rose 21.2% during 3Q 2008, totaling MMCH\$ 81,593 (MMUS\$ 148.0), and 23.0% on a cumulative basis in 9M 2008. This increase was the result of a 2.7% increase in SSS and the opening of 2 stores and two enlargements in the last 12 months, which raised floor space by 14%.

#### Peru

The revenues from the retail business in Peru (Saga Falabella, Sodimac and Tottus) grew 71.2% during 3Q 2008 and 52.0% on a cumulative basis in 9M 2008. The increase was driven mainly by the growth of 45.1% in floor space (the opening of 9 stores in the last 12 months, on a net basis) and an increase of 6.6% in SSS.

#### Argentina

Retail revenues in 3Q 2008 rose 84.5% and 48.6% in 9M 2008, mainly because three Sodimac stores began operation in 2008 and two Falabella stores were opened in the last 12 months.

#### Colombia

The revenues of Sodimac and Falabella Colombia rose 41.5% in the aggregate during 9M 2008. This growth came from opening 4 stores in the last 12 months (2 Sodimac stores and two Falabella stores), increasing floor space by 19.1%.

# 2. Number of Stores and Floor Space

|                                       | Sep - 2008 |        | Sep - 2007 |        |
|---------------------------------------|------------|--------|------------|--------|
| Sales Area                            | Area (m²)  | Stores | Area (m²)  | Stores |
| Department Stores - Chile             | 216.624    | 39     | 202.500    | 36     |
| Home Improvement - Chile <sup>7</sup> | 512.329    | 64     | 484.033    | 61     |
| Supermarkets - Chile                  | 92.320     | 22     | 80.853     | 20     |
| Department Stores - Peru              | 76.847     | 13     | 67.781     | 13     |
| Home Improvement - Peru               | 67.217     | 8      | 38.757     | 4      |
| Supermarkets - Peru                   | 54.601     | 9      | 30.335     | 4      |
| Department Stores - Argentina         | 50.445     | 9      | 39.817     | 7      |
| Home Improvement - Argentina          | 37.283     | 3      |            |        |
| Department Stores - Colombia          | 35.835     | 4      | 18.865     | 2      |
| Home Improvement - Colombia           | 162.316    | 16     | 147.486    | 14     |
| Total                                 | 1.305.817  | 187    | 1.110.427  | 161    |

#### Chile Department Stores

3 new stores were opened in Chile in the twelve months since October 2007 and approximately 14,124 square meters of net floor space were added. This came from the opening of the stores in Punta Arenas (5,349 m², Nov 2007), on Manquehue Street (6,125 m², March 2008), and Plaza Alameda store (6,839 m², May 2008). Moreover, the remodeling and relocation of the Downtown Santiago store (measuring 9,436 m²), Downtown Concepción store (+2,351 m²) and Valdivia store (+1,717 m²) concluded in the last 12 months.

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<sup>&</sup>lt;sup>7</sup> Includes Imperial stores.



## Chile Home Improvement

2 Sodimac stores were opened in Chile in the 12 months elapsing since October 2007 and 1 Imperial Store. The net floor space rose by 28,296 m<sup>2</sup>. This increase includes the Homecenter stores opened in Linares (7,040 m<sup>2</sup>, Nov 2007), in Estacion Central (10,615 m<sup>2</sup>, Sep. 08), and the Imperial Huechuraba store (3,007 m<sup>2</sup>, April 2008). Homecenter Talca was also enlarged (to 12,522 m<sup>2</sup>, Aug. 08) and the Homecenter Copiapo was remodeled (8,895 m<sup>2</sup>, Sep. 08).

## San Francisco-Tottus Supermarkets

2 new San Francisco and Tottus supermarkets were opened in the 12-month period since October 2007 and the net floor space rose by approximately 11,467 m<sup>2</sup>: Tottus Colina (4,818 m<sup>2</sup>, Oct-07) and Tottus Alameda (4,209 m<sup>2</sup>, Jul. 08). The San Francisco supermarkets in Peñaflor (+1,076 m<sup>2</sup>, Dec-07) and in Buin (+1,364 m<sup>2</sup>, Feb-08) were also enlarged.

#### Peru

10 new stores were opened in Peru in the 12 months elapsing since October 2007 while the floor space rose by approximately 61,792 m<sup>2</sup>. This was due mainly to the opening of 1 SAGA Falabella store (however, the Chiclayo store measuring 356 m<sup>2</sup> was also closed), 4 Sodimac stores (increase of 28,460 m<sup>2</sup> of floor space) and 5 Tottus hypermarkets (increase of 24,266 m<sup>2</sup> of floor space).

#### Argentina

In Argentina, 5 new stores were inaugurated in Buenos Aires in the 12-month period since October 2007, two Falabella Stores and three Sodimac Stores. The floor space increased by approximately 47,911 m<sup>2</sup>. The new stores are: Falabella Florida III (+2,478 m<sup>2</sup>, Nov-07), Falabella Alto Avellaneda (8,150 m<sup>2</sup>, Apr-08), Sodimac San Martin (12,714 m<sup>2</sup>, Feb-08), Sodimac Malvinas Argentinas (12,639 m<sup>2</sup>, Apr-08) and Sodimac San Justo (11,930 m<sup>2</sup>, Aug. 08).

#### Colombia

In Colombia, 4 new stores were opened in the twelve months since October 2007 and the floor space rose by approximately 31,800 m<sup>2</sup>. The new department stores were Falabella San Diego in Medellin (9,000 m<sup>2</sup>, Nov-07) and Falabella Hayuelos in Bogota (7,970 m<sup>2</sup>, Apr-08). The new Sodimac stores were: HC Cartagena (8,062 m<sup>2</sup>, Nov-07) and HC Bello (6,768 m<sup>2</sup>, Sep. 08).



# 3. Inventories<sup>8</sup>

| Days in Inventory                        |         |      |         |         |         |
|--|---------|------|---------|---------|---------|
|  | 9M 2007 | 2007 | 1Q 2008 | 1S 2008 | 9M 2008 |
| Department Stores - Chile                | 74      | 78   | 86      | 77      | 72      |
| Home Improvement - Chile                 | 81      | 76   | 65      | 75      | 101     |
| Supermarkets - Chile                     | 34      | 33   | 29      | 31      | 29      |
| Department Stores - Peru                 | 89      | 88   | 102     | 83      | 86      |
| Home Improvement - Peru                  | 118     | 158  | 108     | 119     | 126     |
| Supermarkets - Peru                      | 43      | 56   | 39      | 35      | 48      |
| Retail - Argentina (Falabella & Sodimac) | 130     | 128  | 148     | 160     | 153     |

Falabella Chile and Tottus-San Francisco have continued with the successful implementation of their strategy to reduce days in inventory. Falabella Chile has reduced it by 2.7% and Tottus-San Francisco by 14.3% in the first nine months of 2008. The increase in days in inventory of Sodimac was mainly the result of the early purchase of ceramic products, the increase in the mix of foreign suppliers (which improves the store margin), the openings (4) and enlargements (3) of stores between August and November 2008, and the special purchases. The days in inventory should normalize progressively over the next few months.

For international operations, the days in inventory have increased, mainly the result of the store-opening plan that requires purchasing inventory in advance. The increase of 18% for Argentina was basically the result of the inclusion of Sodimac's inventory in that country after the opening of 4 stores in 2008.

<sup>&</sup>lt;sup>8</sup> Days in Inventory = Inventories at the end of the period divided by the cumulative sales cost expressed in days.



# VI. Revenues by Business Unit

# 1. Chile Department Stores

Department store operating income improved 53.4% in 3Q 2008, the loss totaling MMUS\$ 3.5. The gross margin in 3Q was 27.9% as a percentage of sales, 209 basis points above the same period in 2007, due mainly to the improvement in efficiency in the handling of inventories, a process that was begun the previous year. Moreover, operating income grew 99.5% as of September 2008 when compared to September 2007, to MMUS\$27.0. There was an extraordinary payroll expense in 3Q because of the reorganization of subsidiaries and affiliates in order to simplify the internal organization and optimize cost allocations. Nonetheless, selling, general and administrative expenses rose just 1.8% in 3Q, an increase of 3.8% compared to the previous year on a cumulative basis through September.

Chile Department Stores (MMUS\$ and percentage of sales)

|                             | 3Q'08  | 3Q'07  | Var.%   | 9M 2008 | 9M 2007 | Var.% |
|-----------------------------|--------|--------|---------|---------|---------|-------|
| Revenues                    | 314,1  | 317,8  | -1,2%   | 991,4   | 997,9   | -0,6% |
| Costs                       | -72,1% | -74,2% | -4,0%   | -69,8%  | -72,3%  | -4,1% |
| Gross Margin                | 27,9%  | 25,8%  | 6,8%    | 30,2%   | 27,7%   | 8,5%  |
| SGA w/o depreciation        | -26,3% | -26,2% | -0,7%   | -25,1%  | -24,4%  | 2,5%  |
| EBITDA                      | 1,6%   | -0,4%  | -553,1% | 5,1%    | 3,3%    | 51,8% |
| Depreciation + Amortization | -2,7%  | -2,0%  | 34,1%   | -2,4%   | -2,0%   | 19,2% |
| Operating Profit (Loss)     | -1,1%  | -2,4%  | -53,4%  | 2,7%    | 1,4%    | 99,5% |

# 2. Chile Home Improvement<sup>9</sup>

Sodimac Chile's operating income was MMUS\$ 14.0 during 3Q 2008, 1.6% higher than the same period in the previous year. Revenues grew 9.3% in 3Q, accompanied by an improvement in the operating efficiency, which has meant a rise of 52 basis points in margins and a drop of 30 basis points in SG&A as percentage of revenues (excluding depreciation). Depreciation rose 99.7% in 3Q, mainly because facilities used by Sodimac were transferred from Sociedad de Rentas to Sodimac. On a cumulative basis through September 30, 2008, revenues totaled MMUS\$85.9, 15.6% better than in the same period in 2007. This is mainly the result of a growth of 12.0% in revenues, driven by the consolidation of Imperial since May 2007 and a real SSS increase of 5.8%.

<sup>&</sup>lt;sup>9</sup> Includes Imperial stores starting May 1, 2007.



| Chile Home Imp | provement ( | (MMUS\$ | and p | ercentage o | of sales) |
|----------------|-------------|---------|-------|-------------|-----------|
|                |             |         |       |             |           |

|                             | 3Q'08  | 3Q'07  | Var.% | 9M 2008 | 9M 2007 | Var.% |
|-----------------------------|--------|--------|-------|---------|---------|-------|
| Revenues                    | 462,9  | 423,3  | 9,3%  | 1.518,9 | 1.356,7 | 12,0% |
| Costs                       | -72,8% | -73,4% | 8,6%  | -73,2%  | -73,2%  | 11,9% |
| Gross Margin                | 27,2%  | 26,6%  | 11,5% | 26,8%   | 26,8%   | 12,1% |
| SGA w/o depreciation        | -21,8% | -22,1% | 7,8%  | -19,5%  | -20,0%  | 9,1%  |
| EBITDA                      | 5,4%   | 4,5%   | 29,2% | 7,3%    | 6,8%    | 20,7% |
| Depreciation + Amortization | -2,3%  | -1,3%  | 99,7% | -1,7%   | -1,3%   | 41,7% |
| Operating Profit (Loss)     | 3,0%   | 3,3%   | 1,6%  | 5,7%    | 5,5%    | 15,6% |

# 3. Chile Supermarkets

The operating income of San Francisco and Tottus Supermarkets fell MMUS\$4.7 in 3Q 2008, to MMUS\$(1.4), despite the 21.2% increase in revenues. On a cumulative basis through September 2008, there was an operating loss of MMUS\$3.1. Revenues increased by 23% in 9M 2008 as the new stores opened recently matured, combined with a 2.7% SSS. Moreover, the store-opening plan, the rise in energy costs and in payroll expenses had an adverse impact on total operating expenses, which increased 138 basis points thus far this year.

Chile Supermarkets (MMUS\$ and percentage of sales)

|                             | 3Q'08  | 3Q'07  | Var.%   | 9M 2008 | 9M 2007 | Var.%   |
|-----------------------------|--------|--------|---------|---------|---------|---------|
| Revenues                    | 148,0  | 122,1  | 21,2%   | 431,0   | 350,3   | 23,0%   |
| Costs                       | -84,0% | -78,3% | 30,0%   | -79,9%  | -79,5%  | 23,6%   |
| Gross Margin                | 16,0%  | 21,7%  | -10,5%  | 20,1%   | 20,5%   | 21,0%   |
| SGA w/o depreciation        | -14,3% | -16,4% | 5,9%    | -18,1%  | -16,7%  | 33,2%   |
| EBITDA                      | 1,7%   | 5,3%   | -61,0%  | 2,0%    | 3,8%    | -33,3%  |
| Depreciation + Amortization | -2,7%  | -2,7%  | 20,8%   | -2,8%   | -2,5%   | 36,8%   |
| Operating Profit (Loss)     | -1,0%  | 2,7%   | -143,6% | -0,7%   | 1,3%    | -168,6% |

# 4. International Operations

During 3Q 2008, operating income of the international businesses that are consolidated (Argentina, Peru and Colombia)<sup>10</sup> totaled MMUS\$ 9.0, which meant a growth of 46.7% compared to the same period in the previous year. International businesses that are consolidated thus accounted for 8.1% of the consolidated operating income of SACI Falabella for 3Q 2008.

During 9M 2008, operating income from the international businesses accounted for 10.7% of the consolidated income of S.A.C.I. Falabella, totaling MMUS\$45.8, 54.6% higher than the same period in the previous year.

<sup>&</sup>lt;sup>10</sup> Excluding Banco Falabella Peru and Sodimac Colombia.



## Peru<sup>11</sup>

Consolidated operating income from Peru amounted to MMUS\$15.0 in 3Q 2008, a growth of 107.9%. This significant increase came mainly from the opening of 9 stores, on a net basis, in the past twelve months, from a SSS growth of 6.6% and from lower expenses of 93 basis points (without depreciation). The operating income accumulated as of September 2008 totaled MMUS\$53.5, 73.3% higher than the previous year.

Peru Consolidated (MMUS\$ and percentage of income)

|                             | 3Q'08  | 3Q'07  | Var.%  | 9M 2008 | 9M 2007 | Var.% |
|-----------------------------|--------|--------|--------|---------|---------|-------|
| Revenues                    | 270,2  | 158,2  | 70,8%  | 775,4   | 512,7   | 51,2% |
| Costs                       | -75,2% | -74,6% | 72,1%  | -73,7%  | -73,0%  | 52,8% |
| Gross Margin                | 24,8%  | 25,4%  | 66,8%  | 26,3%   | 27,0%   | 47,2% |
| SGA w/o depreciation        | -17,3% | -18,3% | 62,0%  | -17,6%  | -18,5%  | 43,2% |
| EBITDA                      | 7,4%   | 7,1%   | 79,0%  | 8,8%    | 8,5%    | 55,9% |
| Depreciation + Amortization | -1,9%  | -2,5%  | 27,4%  | -1,9%   | -2,5%   | 13,7% |
| Operating Profit (Loss)     | 5,5%   | 4,6%   | 107,9% | 6,9%    | 6,0%    | 73,3% |

# Argentina

There was a consolidated operating loss of MMUS\$(7.7) in 3Q 2008 in Argentina compared to the same quarter in the previous year. The fall is due to a rise of more than 870 basis points in SGA expenses, without depreciation, because of the start-up of 4 new Sodimac Argentina stores in 2008. This was partially offset by the rise of 150 basis points in the gross margin.

**Argentina Consolidated (MMUS\$ and percentage of income)** 

|                             | 3Q'08  | 3Q'07  | Var.%    | 9M 2008 | 9M 2007 | Var.%   |
|-----------------------------|--------|--------|----------|---------|---------|---------|
| Revenues                    | 104,3  | 55,4   | 88,3%    | 272,5   | 181,7   | 50,0%   |
| Costs                       | -65,7% | -67,2% | 84,1%    | -64,7%  | -66,5%  | 46,1%   |
| Gross Margin                | 34,3%  | 32,8%  | 96,9%    | 35,3%   | 33,5%   | 57,7%   |
| SGA w/o depreciation        | -39,2% | -30,4% | 142,7%   | -36,4%  | -28,9%  | 89,0%   |
| EBITDA                      | -4,9%  | 2,3%   | -497,2%  | -1,1%   | 4,7%    | -135,8% |
| Depreciation + Amortization | -2,5%  | -2,4%  | 96,9%    | -2,3%   | -2,3%   | 48,9%   |
| Operating Profit (Loss)     | -7,5%  | -0,1%  | 26317,1% | -3,4%   | 2,4%    | -316,9% |

#### 5. Mall Plaza Chile

On July 30, 2008, S.A.C.I. Falabella reached a 59.278% interest in Plaza S.A., which in turn owns Plaza Vespucio S.A. S.A.C.I. Falabella therefore consolidates all operations of Mall Plaza Chile.

Operating income totaled MMUS\$ 33.7 in 3Q 2008, 62.9% higher than the past year (Plaza Vespucio S.A. was excluded in 2007). For 9M 2008, operating income was MMUS\$81, 34.3%

<sup>&</sup>lt;sup>11</sup> The revenues provided in this section exclude the operations of Banco Falabella Peru in all periods. The results of this bank are shown as a profit on the investment in related companies.



higher than the previous year. This result is mainly the product of the rise of 21.9% in revenues because of the increase in leasable floor space (the enlargements of Mall Plaza El Trebol and Mall Plaza Antofagasta, and the opening of Mall Plaza Alameda) and the inclusion of Plaza Vespucio, which accounts for 18% of the leasable square meters of Plaza S.A.

Consolidated Mall Plaza Companies (MMUS\$ and percentage of income)

|                         | 3Q'08  | 3Q'07  | Var.%  | 9M 2008 | 9M 2007 | Var.% |
|-------------------------|--------|--------|--------|---------|---------|-------|
| Revenues                | 54,2   | 43,1   | 25,8%  | 136,7   | 112,1   | 21,9% |
| Costs                   | -24,6% | -25,6% | 21,0%  | -25,1%  | -24,6%  | 24,4% |
| Gross Margin            | 75,4%  | 74,4%  | 27,4%  | 74,9%   | 75,4%   | 21,1% |
| SGA                     | -13,2% | -21,9% | -24,5% | -15,7%  | -19,2%  | -0,8% |
| Operating Profit (Loss) | 62,2%  | 52,5%  | 49,1%  | 59,3%   | 56,2%   | 28,6% |
| EBITDA                  | 74,7%  | 57,7%  | 62,9%  | 68,4%   | 62,1%   | 34,3% |

Note: Depreciation is recorded in the cost line.

# 6. Sociedad de Rentas Falabella (SRF)

During 3Q 2008, operating income totaled MMUS\$ 7.5, a 15.6% rise as compared to the 3Q in the previous year. For 9M 2008, operating income amounted to MMUS\$24.5, a 12.2% increase compared to the past year.



# VII.Credit Indicators

# 1. CMR Card Sales

Cumulative Percentage of Sales using CMR<sup>12</sup>

|                               | 9M 2007 | 2007  | 1Q 2008 | 1S 2008 | 9M 2008 |
|-------------------------------|---------|-------|---------|---------|---------|
| Department Stores - Chile     | 65,4%   | 65,3% | 62,4%   | 63,5%   | 63,5%   |
| Home Improvement - Chile      | 30,4%   | 30,3% | 29,4%   | 29,4%   | 29,3%   |
| Supermarkets - Chile          | 16,4%   | 16,9% | 16,5%   | 18,0%   | 18,9%   |
| Department Stores - Peru      | 67,7%   | 67,4% | 64,7%   | 65,4%   | 65,1%   |
| Home Improvement - Peru       | 38,8%   | 37,1% | 33,5%   | 33,9%   | 34,5%   |
| Supermarkets - Peru           | 53,8%   | 52,4% | 47,2%   | 47,7%   | 47,8%   |
| Department Stores - Argentina | 42,9%   | 42,5% | 43,7%   | 41,2%   | 40,0%   |

The CMR card began to be used in Colombia in October 2005. By September 2008, there were 400,617 active CMR cards in Colombia. The percentage of card sales in the Sodimac Colombia stores totaled 12.2% and it was already 32.1% in the four Falabella stores inaugurated in November 2006, April 2007, November 2007 and April 2008.

## 2. CMR Chile

a. Total Gross Loans (Nominal MMCH\$)

|      | 1Q      | 2Q      | 3Q      | 4Q      |
|------|---------|---------|---------|---------|
| 2005 | 439.790 | 477.509 | 498.856 | 550.209 |
| 2006 | 551.211 | 553.908 | 549.624 | 608.236 |
| 2007 | 627.290 | 656.819 | 665.797 | 721.506 |
| 2008 | 723 483 | 741 764 | 733 899 |         |

#### b. Total Loan Provisions (Nominal MMCH\$)

|      | 1Q      | 2Q      | 3Q      | 4Q      |
|------|---------|---------|---------|---------|
| 2005 | -15.445 | -16.877 | -15.397 | -17.975 |
| 2006 | -21.266 | -22.943 | -22.081 | -23.104 |
| 2007 | -23.885 | -25.906 | -29.862 | -28.571 |
| 2008 | -30.824 | -33.518 | -36.772 |         |

## c. Provisions/Loans

|      | 1Q    | 2Q    | 3Q    | 4Q    |
|------|-------|-------|-------|-------|
| 2005 | 3,51% | 3,53% | 3,09% | 3,27% |
| 2006 | 3,86% | 4,14% | 4,02% | 3,80% |
| 2007 | 3,81% | 3,94% | 4,49% | 3,96% |
| 2008 | 4,26% | 4,52% | 5,01% |       |

#### d. Cummulative Net Write-offs (Nominal MMCH\$)

|   |      | 1Q `   | 2Q     | 3Q     | 4Q     |
|---|------|--------|--------|--------|--------|
| , | 2005 | 5.188  | 7.864  | 12.725 | 16.546 |
|   | 2006 | 4.616  | 9.457  | 16.485 | 22.514 |
|   | 2007 | 7.034  | 13.435 | 21.512 | 31.325 |
|   | 2008 | 11.226 | 20.328 | 34.268 |        |

Note: Write-offs are net of recoveries

<sup>&</sup>lt;sup>12</sup> The percentage of sales using CMR refers to the cumulative sales using the card as compared to total cumulative sales by each chain. For Sodimac Chile, the calculation includes retail and wholesale sales. If we only consider retail sales, the cumulative penetration was 33.63% in 9M 2008.



# 3. Banco Falabella Chile

#### a. Total Gross Loans (Nominal MMCH\$)

|      | 1Q      | 2Q      | 3Q      | 4Q      |
|------|---------|---------|---------|---------|
| 2005 | 279.663 | 294.864 | 324.756 | 351.472 |
| 2006 | 381.344 | 403.665 | 430.883 | 444.159 |
| 2007 | 465.000 | 474.096 | 501.073 | 524.265 |
| 2008 | 547.407 | 581.780 | 636.507 |         |

#### b. Total Loan Provisions (Nominal MMCH\$)

|      | 1Q      | 2Q      | 3Q      | 4Q      |
|------|---------|---------|---------|---------|
| 2005 | -9.680  | -9.664  | -9.946  | -11.081 |
| 2006 | -11.742 | -12.495 | -13.307 | -14.050 |
| 2007 | -14.842 | -15.293 | -16.736 | -17.728 |
| 2008 | -18 221 | -18 992 | -20 078 |         |

#### c. Provisions/Loans

|      | 1Q    | 2Q    | 3Q    | 4Q    |
|------|-------|-------|-------|-------|
| 2005 | 3,46% | 3,28% | 3,06% | 3,15% |
| 2006 | 3,08% | 3,10% | 3,09% | 3,16% |
| 2007 | 3,19% | 3,23% | 3,34% | 3,38% |
| 2008 | 3 33% | 3 26% | 3 15% |       |

#### d. Cummulative Net Write-offs (Nominal MMCH\$)

|      | 1Q    | 2Q    | 3Q     | 4Q     |
|------|-------|-------|--------|--------|
| 2005 | 1.482 | 3.256 | 5.295  | 7.512  |
| 2006 | 2.434 | 4.682 | 7.437  | 11.036 |
| 2007 | 3.585 | 7.607 | 12.266 | 17.162 |
| 2008 | 5.113 | 9.829 | 18.628 |        |

Note: Write-offs are net of recoveries

# 4. Banco Falabella Peru

**Note:** Banco Falabella Peru uses the provisions schedule indicated by the Peruvian Superintendency of Banking and Insurance, which is characterized by more exigent provision standards than in Chile and portfolio write-offs that start at 121 days.

# a. Total Gross Loans (Nominal MUS\$)

|      | 1Q      | 2Q      | 3Q      | 4Q      |
|------|---------|---------|---------|---------|
| 2005 | 175.674 | 194.320 | 224.967 | 240.607 |
| 2006 | 253.955 | 259.930 | 267.741 | 304.219 |
| 2007 | 294.472 | 315.711 | 324.791 | 360.529 |
| 2008 | 410 904 | 408 435 | 414 833 |         |

# b. Total Loan Provisions (Nominal MUS\$)

|      | 1Q      | 2Q      | 3Q      | 4Q      |
|------|---------|---------|---------|---------|
| 2005 | -8.599  | -8.448  | -9.394  | -9.752  |
| 2006 | -11.158 | -14.505 | -15.826 | -17.282 |
| 2007 | -18.151 | -20.528 | -20.813 | -21.053 |
| 2008 | 26 251  | 25 726  | 26 921  |         |

#### c. Provisions/Loans

|   |      | 1Q    | 2Q    | 3Q    | 4Q    |
|---|------|-------|-------|-------|-------|
| • | 2005 | 4,89% | 4,35% | 4,18% | 4,05% |
|   | 2006 | 4,39% | 5,58% | 5,91% | 5,68% |
|   | 2007 | 6,16% | 6,50% | 6,41% | 5,84% |
|   | 2008 | 6.41% | 6.30% | 6.47% |       |

#### d. Castigos Netos Acumulados (MUS\$ de cada período)

| _    | 1Q    | 2Q    | 3Q     | 4Q    |
|------|-------|-------|--------|-------|
| 2005 | 1.059 | 2.184 | 2.944  | 3.793 |
| 2006 | 1.141 | 2.607 | 4.187  | 5.746 |
| 2007 | 1.841 | 3.275 | 6.184  | 8.601 |
| 2008 | 3 490 | 7 278 | 10 138 |       |

Note: Write-offs are net of recoveries



# 5. CMR Argentina

**Note:** As of 4Q 2004, additional voluntary charges are being debited against income of CMR Argentina in order to maintain a total provision on loans of at least 3.0%. If we exclude the voluntary charges from the calculation, loan provisions would total only 2.33%.

#### a. Total Gross Loans (Nominal MUS\$)

|      | 1Q     | 2Q     | 3Q     | 4Q     |
|------|--------|--------|--------|--------|
| 2005 | 30.683 | 34.887 | 35.740 | 37.729 |
| 2006 | 37.997 | 42.920 | 43.946 | 53.983 |
| 2007 | 51.760 | 61.402 | 62.684 | 72.332 |
| 2008 | 73.232 | 83.570 | 79.262 |        |

#### b. Total Loan Provisions (Nominal MUS\$)

|      | 1Q     | 2Q     | 3Q     | 4Q     |
|------|--------|--------|--------|--------|
| 2005 | -767   | -977   | -1.072 | -1.132 |
| 2006 | -1.148 | -1.309 | -1.322 | -1.621 |
| 2007 | -1.597 | -1.842 | -1.899 | -2.181 |
| 2008 | -2 221 | -2 523 | -2 378 |        |

#### c. Provisions/Loans

|      | 1Q    | 2Q    | 3Q    | 4Q    |
|------|-------|-------|-------|-------|
| 2005 | 2,50% | 2,80% | 3,00% | 3,00% |
| 2006 | 3,02% | 3,05% | 3,01% | 3,00% |
| 2007 | 3,09% | 3,00% | 3,03% | 3,02% |
| 2008 | 3.03% | 3.02% | 3.00% |       |

#### d. Cummulative Net Write-offs (Nominal MUS\$)

|      | 1Q  | 2Q   | 3Q   | 4Q   |  |
|------|-----|------|------|------|--|
| 2005 | -65 | -167 | -260 | -319 |  |
| 2006 | -32 | -116 | -193 | -290 |  |
| 2007 | -49 | -83  | -85  | -60  |  |
| 2008 | 82  | 171  | -319 |      |  |

Note: Write-offs are net of recoveries

# 6. CMR Colombia

Note: CMR Colombia began operation in October 2005.

## a. Total Gross Loans (Nominal MUS\$)

|      | 1Q      | 2Q      | 3Q      | 4Q     |
|------|---------|---------|---------|--------|
| 2005 |         |         |         | 3.434  |
| 2006 | 12.347  | 18.420  | 27.111  | 37.651 |
| 2007 | 43.386  | 59.244  | 71.952  | 90.060 |
| 2008 | 109 122 | 110.912 | 102.937 |        |

#### b. Total Loan Provisions (Nominal MUS\$)

|      | 1Q     | 2Q     | 3Q     | 4Q     |
|------|--------|--------|--------|--------|
| 2005 |        |        |        | -29    |
| 2006 | -164   | -465   | -972   | -1.232 |
| 2007 | -1.402 | -1.841 | -2.444 | -3.453 |
| 2008 | -4.889 | -6.179 | -7.130 |        |

#### c. Provisions/Loans

|      | 1Q    | 2Q    | 3Q    | 4Q    |
|------|-------|-------|-------|-------|
| 2005 |       |       |       | 0,84% |
| 2006 | 1,33% | 2,52% | 3,59% | 3,27% |
| 2007 | 3,23% | 3,11% | 3,40% | 3,83% |
| 2008 | 4 48% | 5 57% | 6 93% |       |

#### d. Cummulative Net Write-offs (Nominal MUS\$)

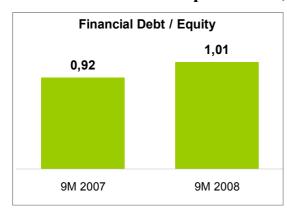
|      | 1Q    | 2Q    | 3Q    | 4Q    |
|------|-------|-------|-------|-------|
| 2005 |       |       |       | 0     |
| 2006 | 0     | 0     | 94    | 603   |
| 2007 | 506   | 1.051 | 1.672 | 2.312 |
| 2008 | 1.193 | 2.573 | 2.370 |       |

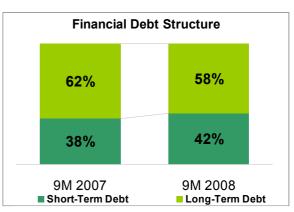
Note: Write-offs are net of recoveries



# VIII. Financial Structure

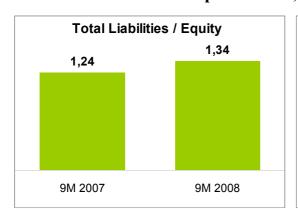
# 1. Financial Debt as of September 30, 2008





**Note:** Total Financial Debt as of September 30, 2008 was MMCH\$1,795,736 (MMUS\$3,257.2). It includes the credit business debt (excluding Banco Falabella in Peru and Chile). As of 1Q 2007, it also included the financial debt of the Malls Plaza (except for Plaza Vespucio). Starting in 3Q 2008, Mall Plaza Vespucio is included. Relative to short-term financial debt, it is composed in a high proportion by the debt of CMR credit card in Chile. The maturity profile of that debt is directly related to the card credit structure so that there is matching. The average term of the loan portfolio is approximately 150 days and the duration of the short-term financial debt of the card is above 250 days. Therefore, there is a positive gap in the matching. The debt maturities are very atomized and distributed over time so it is hard to find maturities above MMCH\$5,000 at any time. Moreover, CMR has a low leverage, close to 1, and a conservative credit policy, demonstrated by the low level of provisions and write-offs as compared to the industry.

# 2. Total Liabilities as of September 30, 2008





**Note:** Liabilities totaled MMCH\$2,383,392 as of September 30, 2008 (MMUS\$4,323.1). This figure includes the credit business debt (except for Banco Falabella in Peru and Chile). As of 1Q 2007, it also includes the liabilities of the Malls Plaza (excluding Plaza Vespucio). Mall Plaza Vespucio is included starting in 3Q 2008.



# IX. Stores and Floor Space

1. Chile Department Stores (net m<sup>2</sup> of floor space)

| Stores (net in or noor space) |                   |         |          |
|-------------------------------|-------------------|---------|----------|
|                               |                   | Selling |          |
| N°                            | Store             | Space   | Opening  |
| 1»6                           | Paseo Ahumada     | 9.436   | Oct-1889 |
| 7                             | Barros Arana      | 8.402   | may-62   |
|                               | Parque Arauco     | 12.190  | oct-83   |
| -                             | Temuco            | 5.307   | may-86   |
| -                             | Viña del Mar      | 5.136   | sep-87   |
|                               | Plaza Vespucio    | 8.087   | ago-90   |
|                               | Lyon              | 7.837   | feb-92   |
|                               | Rancagua          | 5.647   | feb-92   |
|                               | Calama            | 6.179   | may-93   |
|                               | Alto Las Condes   | 9.874   | oct-93   |
|                               | Plaza Oeste       | 10.869  | nov-94   |
|                               | Plaza del Trébol  | 6.325   | abr-95   |
|                               | Osorno            | 3.475   | oct-95   |
| -                             | Chillán           | 4.659   | sep-96   |
|                               | Talca             | 5.132   | may-97   |
|                               | Copiapó           | 3.508   | mar-98   |
|                               | Plaza Tobalaba    | 7.192   | nov-98   |
|                               | La Serena         | 4.963   | nov-98   |
|                               | Valparaíso        | 5.565   | feb-99   |
| -                             | Curicó            | 3.905   | sep-00   |
|                               | Iquique           | 5.296   | sep-00   |
|                               | Puerto Montt      | 5.946   | jul-01   |
|                               | Quilpué           | 4.543   | sep-01   |
|                               | Plaza Los Angeles | 5.158   | mar-03   |
|                               | Plaza Norte       | 5.677   | nov-03   |
|                               | Paseo Puente      | 7.771   | oct-05   |
|                               | La Dehesa         | 7.904   | nov-05   |
|                               | Antofagasta Mall  | 9.164   | oct-06   |
|                               | La Calera         | 4.907   | nov-06   |
|                               | Valdivia          | 4.534   | jun-07   |
|                               | Melipilla         | 3.723   | jun-07   |
|                               | Punta Arenas      | 5.349   | nov-07   |
|                               | Manquehue         | 6.125   | mar-08   |
| 39                            | Estación Central  | 6.839   | may-08   |

TOTAL 216.624

# • Other minor stores:

| 1 | Expo Arica          | 132   |
|---|---------------------|-------|
| 2 | Expo San Fernando   | 440   |
| 3 | Expo Castro         | 176   |
| 4 | Bodega Rosas, Stgo. | 3.244 |
|   | TOTAL               | 5.576 |



# 2. Chile Home Improvement Stores (net m² of floor space)

|    |                                     | Selling          |                  |
|----|-------------------------------------|------------------|------------------|
| N° | Store                               | Space            | Opening          |
|    | HC Temuco                           | 8.654            | ene-82           |
|    | HC Copiapó                          | 8.895            | ene-82           |
|    | Co Viña del Mar                     | 4.517            | ene-82           |
|    | Co Valparaíso                       | 668              | ene-82           |
|    | Co Talcahuano                       | 1.813            | ene-82           |
|    | Co Rancagua                         | 1.783            | ene-82           |
|    | Co Maipú                            | 4.306            | ene-82           |
|    | Co Castro                           | 335              | ene-82           |
|    | HC Concepción                       | 4.669            | jun-87           |
|    | HC Las Condes                       | 8.761            | mar-88           |
|    | Co Vic. Mackenna                    | 2.949            | ene-92           |
|    | Co Antofagasta                      | 9.056            | jul-92           |
|    | HC Los Angeles                      | 4.698            | 1992             |
|    | HC Viña del Mar                     | 7.318            | ene-93           |
|    | Co Cantagallo                       | 5.870            | ene-93           |
|    | HC La Florida                       | 6.683            | jul-93           |
|    | HC Ñuñoa                            | 4.838            | sep-93           |
|    | HC Rancagua                         | 10.724           | nov-95           |
|    | HC Puente Alto                      | 16.893           | oct-96           |
|    | HC Quilpue                          | 8.129            | nov-96           |
|    | Co La Florida                       | 6.934            | mar-97           |
|    | HC Maipu                            | 14.044           | jul-98           |
|    | HC El Trébol                        | 14.456           | nov-98           |
|    | HC La Serena                        | 12.545           | dic-98           |
|    | Co Reñaca Alto                      | 7.656            | dic-98           |
|    | HC Parque Arauco                    | 10.777           | oct-99           |
|    | HC Talca                            | 12.522           | dic-00           |
|    | HC Calama                           | 6.705            | nov-01           |
|    | HC San Miguel                       | 13.061           | nov-01           |
|    | HC La Reina<br>Co Vallenar          | 13.207           | abr-02           |
|    | HC Ñuble                            | 3.621<br>10.935  | may-02           |
|    | HC Valdivia                         |                  | jun-02           |
|    |                                     | 8.288            | sep-02           |
|    | HC Nueva La Florida<br>HC SS Temuco | 18.461<br>13.370 | nov-02           |
|    | HC Huechuraba                       | 11.630           | abr-03           |
|    | HC Villarrica                       | 6.530            | nov-03           |
|    | HC Osorno                           | 8.545            | feb-04           |
|    | HC Angol                            | 4.214            | jul-05           |
|    | HC Angol<br>HC Chillan              |                  | sep-05           |
|    | HC Coyhaique                        | 8.781<br>5.740   | dic-05<br>ene-06 |
|    | HC Coynaique HC Curico              | 8.012            | mar-06           |
|    | HC Coquimbo                         | 5.882            | mar-06           |
|    | HC Plaza Oeste                      | 14.696           |                  |
|    | HC La Calera                        | 8.030            | may-06<br>jul-06 |
|    | HC Pto.Montt                        | 9.514            | ago-06           |
|    | HC Plaza Vespucio                   | 11.433           | sep-06           |
|    | Co Fontova                          | 6.720            | sep-06           |
|    | HC San Felipe                       | 8.685            | nov-06           |
|    | HC Arica                            | 8.747            | dic-06           |
|    | HC Iquique                          | 9.955            | feb-07           |
|    | HC Antofagasta                      | 10.718           | abr-07           |
|    | HC Plaza Concepción                 | 11.343           | jun-07           |
|    | HC Punta Arenas                     | 8.192            | ago-07           |
|    | HC Linares                          | 7.040            | nov-07           |
|    | HC Estación Central                 | 10.615           | sep-08           |
| JU |                                     |                  | 5€h-00           |
|    | Sub Total                           | 473.163          |                  |

|    |                     | Selling |         |
|----|---------------------|---------|---------|
| N° | Store               | Space   | Opening |
| 1  | Imperial Santa Rosa | 9.442   | 1974    |
| 2  | Imperial Mapocho    | 10.803  | 1999    |
| 3  | Imperial Maipú      | 3.790   | 2001    |
| 4  | Imperial Peñalolén  | 1.802   | 2001    |
| 5  | Imperial La Florida | 974     | 2002    |
| 6  | Imperial Valparaíso | 1.567   | 2003    |
| 7  | Imperial Concepción | 7.781   | 2007    |
| 8  | Imperial Huechuraba | 3.007   | Abr-08  |

| Sub Total Imperial | 39.166  |
|--------------------|---------|
|                    |         |
| TOTAL SODIMAC      | 512.329 |



# 3. San Francisco Supermarkets - Chile (net m² of floor space)

|    |                           | Selling |         |
|----|---------------------------|---------|---------|
| N° | Store                     | Space   | Opening |
| 1  | Talagante Plaza           | 3.145   | 1964    |
| 2  | San Bernardo Plaza        | 6.290   | 1986    |
| 3  | El Monte                  | 962     | 1951    |
| 4  | Buin                      | 5.389   | 1995    |
| 5  | San Bernardo Estación     | 3.161   | 1996    |
| 6  | Peñaflor                  | 3.926   | 1999    |
| 7  | Rengo                     | 2.014   | 2000    |
| 8  | Melipilla                 | 2.462   | 2001    |
| 9  | San Antonio               | 2.827   | oct-04  |
| 10 | Talagante Cordillera      | 3.000   | feb-05  |
| 11 | Tottus Puente Alto        | 5.055   | dic-05  |
| 12 | Tottus Nataniel           | 4.296   | mar-06  |
| 13 | Tottus La Calera          | 3.511   | jul-06  |
| 14 | Tottus Fontova            | 4.591   | sep-06  |
| 15 | Tottus Mall Antofagasta   | 5.180   | sep-06  |
| 16 | Tottus Plaza Oeste        | 5.149   | dic-06  |
| 17 | Tottus Puente Alto II     | 4.580   | ene-07  |
| 18 | Tottus La Florida         | 4.971   | mar-07  |
|    | Tottus Megacenter         | 7.200   | jul-07  |
| 20 | Tottus Antofagasta Centro | 5.584   | sep-07  |
| 21 | Tottus Colina             | 4.818   | oct-07  |
| 22 | Tottus Alameda            | 4.209   | jul-08  |

TOTAL 92.320



# 4. Peru<sup>13</sup>

i) Department Stores (net m<sup>2</sup> of floor space)

|    |               |         | ,       |
|----|---------------|---------|---------|
|    |               | Selling |         |
| N° | Store         | Space   | Opening |
| 1  | San Isidro    | 11.848  | 1995    |
| 2  | San Miguel    | 10.767  | 1995    |
| 3  | Jockey Plaza  | 10.739  | 1997    |
| 4  | Lima Centro   | 5.571   | 1998    |
| 5  | Trujillo      | 569     | 2001    |
| 6  | Piura         | 2.485   | 2001    |
| 7  | Arequipa      | 4.915   | 2002    |
| 8  | Miraflores    | 7.074   | oct-05  |
| 9  | Chiclayo Mall | 6.130   | oct-05  |
| 10 | Megaplaza     | 9.096   | oct-06  |
| 11 | Cajamarca     | 998     | mar-07  |
| 12 | Ica           | 660     | may-07  |
| 13 | Trujillo Mall | 5.995   | nov-07  |
|    | TOTAL         | 76 847  |         |

ii) Home Improvement (net m<sup>2</sup> of floor space)

| 1111 | or overment (net in or  | noor space | <u>/                                    </u> |
|------|-------------------------|------------|--|
|      |                         | Selling    |  |
| N°   | Store                   | Space      | Opening                                      |
| 1    | Sodimac San Miguel      | 11.728     | 2004   |
| 2    | Sodimac Megaplaza       | 9.998      | May-05                                       |
| 3    | Sodimac Atocongo        | 8.300      | Abr-06                                       |
| 4    | Sodimac Javier Prado    | 8.257      | Mar-07                                       |
| 5    | Sodimac Chiclayo        | 7.626      | Nov-07                                       |
| 6    | Sodimac Trujillo Mall   | 7.724      | Nov-07                                       |
| 7    | Sodimac Ica Constructor | 5.189      | Nov-07                                       |
| 8    | Sodimac Centro de Lima  | 8.396      | Feb-08                                       |
|      | TOTAL                   | 67 217     |  |

# iii) Supermarkets (net m2 of floor space)

|    |                      | Selling |         |
|----|----------------------|---------|---------|
| N° | Store                | Space   | Opening |
| 1  | Tottus Megaplaza     | 8.391   | 2002    |
| 2  | Tottus San Isidro    | 5.616   | 2003    |
| 3  | Tottus San Miguel    | 9.097   | 2004    |
| 4  | Tottus Atocongo      | 7.231   | Abr-06  |
| 5  | Tottus Chorrillos    | 5.300   | Nov-07  |
| 6  | Tottus Chiclayo      | 5.800   | Nov-07  |
| 7  | Tottus Trujillo Mall | 6.700   | Nov-07  |
| 8  | Tottus Quilca        | 4.350   | Dic-07  |
| 9  | Tottus Saenz Peña    | 2.116   | Feb-08  |
|    | TOTAL                | 54.601  |         |

 $<sup>^{13}</sup>$  The downtown Lima store includes the Lima La Merced store (just household appliances). The Chiclayo store was also closed (356 m<sup>2</sup>).



# 5. Argentina

i) Department Stores (net m<sup>2</sup> of floor space)

| - 1 |                          |         | P /     |
|-----|--------------------------|---------|---------|
|     |                          | Selling |         |
| N°  | Store                    | Space   | Opening |
| 1   | Mendoza                  | 5.456   | mar-93  |
| 2   | Rosario                  | 5.905   | dic-94  |
| 3   | Córdoba                  | 6.219   | may-97  |
| 4   | San Juan                 | 2.640   | oct-97  |
| 5   | Buenos Aires (Unicenter) | 10.597  | mar-99  |
| 6»8 | Buenos Aires (Florida)   | 11.478  | nov-07  |
| 9   | Alto Avellaneda          | 8.150   | abr-08  |

TOTAL 50.445

# ii) Home Improvement Stores (net m<sup>2</sup> of floor space)

| N° | Store                       | Selling<br>Space | Opening |
|----|-----------------------------|------------------|---------|
| 1  | Sodimac San Martín          | 12.714           | feb-08  |
| 2  | Sodimac Malvinas Argentinas | 12.639           | abr-08  |
| 3  | Sodimac San Justo           | 11.930           | ago-08  |
|    |                             |                  |         |

TOTAL 37.283

# 6. Colombia

i) Department Stores (net m<sup>2</sup> of floor space)

| N° | Store     | Selling<br>Space | Opening |
|----|-----------|------------------|---------|
| 1  | Santa Fe  | 10.268           | Nov-06  |
| 2  | Suba      | 8.597            | Abr-07  |
| 3  | San Diego | 9.000            | Nov-07  |
| 4  | Hayuelos  | 7.970            | Abr-08  |

TOTAL 35.835

ii) Home Improvement (net m<sup>2</sup> of floor space)

TOTAL

|    | ·                    | Selling |         |
|----|----------------------|---------|---------|
| N° | Store                | Space   | Opening |
| 1  | HC Las Américas      | 2.017   | 1994    |
| 2  | HC Calle 80          | 12.746  | 1997    |
| 3  | HC Sur               | 10.465  | 1998    |
| 4  | HC Norte             | 12.841  | 1999    |
| 5  | HC Medellín          | 8.626   | 2002    |
| 6  | HC Cali Sur          | 12.544  | 2003    |
| 7  | HC Barranquilla      | 13.115  | 2004    |
| 8  | HC Pereira           | 13.241  | Jul-05  |
| 9  | HC El Dorado         | 11.326  | Nov-05  |
| 10 | HC Medellín San Juan | 13.718  | Jul-06  |
| 11 | HC Cali Norte        | 13.306  | Feb-07  |
| 12 | HC Suba              | 6.256   | Mar-07  |
| 13 | HC Soacha            | 7.275   | Jun-07  |
| 14 | HC Ibagué            | 10.010  | Jul-07  |
| 15 | HC Cartagena         | 8.062   | Nov-07  |
| 16 | HC Bello             | 6.768   | Sep-08  |

162.316



# X. Financial Statements of S.A.C.I. Falabella - FECU



# S.A.C.I. FALABELLA CONSOLIDATED BALANCE SHEETS

Expressed in Millions of Chilean Pesos as of September 30 2008

|  | 2008      | 2007      |
|--|-----------|-----------|
| ASSETS   |           |           |
| Current Assets   | 1.675.778 | 1.441.194 |
| Cash   | 50.825    | 62.005    |
| Time deposits  | 3.398     | 635       |
| Marketeable securities                                 | 4.281     | 19.295    |
| Trade receivables                                      | 804.001   | 774.734   |
| Notes receivables                                      | 44.106    | 37.196    |
| Other receivables                                      | 55.061    | 37.501    |
| Notes and accounts receivable from related parties     | 32.484    | 27.544    |
| Inventories  | 533.153   | 401.182   |
| Recoverable taxes                                      | 59.166    | 39.946    |
| Prepaid expenses                                       | 24.363    | 24.794    |
| Deferred income taxes                                  | 19.221    | 12.505    |
| Other current assets                                   | 45.721    | 3.857     |
| Leasing agreements                                     | 0         | 0         |
| Leasing assets   | 0         | 0         |
| Property, Plant and Equipment                          | 1.704.637 | 1.288.595 |
| Land   | 366.929   | 300.424   |
| Buildings and infrastructure                           | 856.601   | 601.201   |
| Machinery and equipment                                | 212.772   | 168.981   |
| Other property, plant and equipment                    | 725.577   | 601.501   |
| Technical reappraisal of property, plant and equipment | 133       | 1.996     |
| Accumulated depreciation                               | (457.375) | (385.507) |
| Other Assets   | 782.953   | 788.721   |
| Investments in related companies                       | 178.045   | 183.200   |
| Investments in other societies                         | 320       | 2.856     |
| Goodwill   | 270.935   | 314.764   |
| Negative goodwill                                      | (3)       | (254)     |
| Long Term receivables                                  | 133.586   | 115.314   |
| Notes and accounts receivable from relates parties     | 1.055     | 1.916     |
| Deferred income taxes                                  | 0         | 0         |
| Intangibles assets                                     | 198.373   | 170.122   |
| Amortization   | (15.562)  | (12.778)  |
| Other long-term assets                                 | 16.203    | 13.580    |
| Long-term leasing                                      | 0         | 0         |
| Total Assets   | 4.163.368 | 3.518.511 |



# S.A.C.I. FALABELLA CONSOLIDATED BALANCE SHEETS

Expressed in Millions of Chilean Pesos as of September 30 2008

|   | 2008      | 2007      |  |
|---|-----------|-----------|--|
| LIABILITIES                                     |           |           |  |
| Current Liabilities                             | 1.282.849 | 997.731   |  |
| Short-term bank borrowings                      | 628.067   | 447.230   |  |
| Current portion of long-term bank borrowings    | 66.475    | 73.230    |  |
| Obligations with the public (promissory notes)  | 29.716    | 3.056     |  |
| Current portion of bonds payable                | 35.398    | 27.606    |  |
| Current portion of long-term borrowings         | 0         | 0         |  |
| Dividends to be paid                            | 888       | 283       |  |
| Trade account payables                          | 384.424   | 308.609   |  |
| Documents payable                               | 33.926    | 13.435    |  |
| Sundry creditors                                | 19.927    | 21.399    |  |
| Notes and accounts payable to related companies | 6.660     | 43.141    |  |
| Accruals  | 43.293    | 33.770    |  |
| Withholdings                                    | 14.669    | 15.581    |  |
| Income tax                                      | 7.445     | 2.871     |  |
| Unearned income                                 | 11.267    | 6.785     |  |
| Deferred taxes                                  | 0         | 0         |  |
| Other short-tem liabilities                     | 693       | 734       |  |
| Ctror offer terr habitates                      | 000       | 704       |  |
| Total long-term liabilities                     | 1.100.544 | 947.630   |  |
| Long-term bank borrowings                       | 537.413   | 425.074   |  |
| Bonds payable                                   | 498.667   | 469.679   |  |
| Documents payable - long-term                   | 0         | 0         |  |
| Sundry creditors                                | 494       | 356       |  |
| Notes and accounts payable to related companies | 0         | 0         |  |
| Accruals  | 1.257     | 1.932     |  |
| Deferred taxes                                  | 48.736    | 41.882    |  |
| Other long-term liabilities                     | 13.975    | 8.706     |  |
| Minority interest                               | 154.166   | 85.834    |  |
| Shareholder's Equity                            | 1.625.810 | 1.487.316 |  |
| Paid-in capital                                 | 488.975   | 497.450   |  |
| Capital revaluation reserve                     | 33.736    | 25.360    |  |
| Additional paid-in capital                      | 3.576     | 2.370     |  |
| Other reserves                                  | (20.875)  | (26.762)  |  |
| Retained earnings                               | 1.120.399 | 988.898   |  |
| Reserve for future dividends                    | 0         | 0         |  |
| Accumulated profits                             | 976.701   | 863.283   |  |
| Accumulated loss                                | 0         | 0         |  |
| Net income (loss)                               | 143.698   | 150.013   |  |
| Interim dividends                               | 0         | (24.398)  |  |
| Deficit from development period                 | 0         | 0         |  |
| Total Liabilities                               | 4.163.368 | 3.518.511 |  |
| ı olai Liabililles                              | 4.103.308 | 3.310.311 |  |



# S.A.C.I. FALABELLA CONSOLIDATED INCOME STATEMENT

Expressed in Millions of Chilean Pesos as of September 30 2008

|  | 2008        | 2007        |
|--|-------------|-------------|
| Operating Income                               | 235.843     | 214.020     |
| Gross Margin                                   | 753.449     | 624.353     |
| Revenues                                       | 2.597.608   | 2.188.686   |
| Cost of sales                                  | (1.844.159) | (1.564.333) |
| Selling , general and administrative expenses  | (517.606)   | (410.334)   |
| Non-operating Income                           | (34.185)    | (21.373)    |
| Financial income                               | 8.552       | 5.976       |
| Profit on investments in related companies     | 28.920      | 34.771      |
| Other non-operating income                     | 30.773      | 22.355      |
| Loss on investment in related companies        | (30)        | 0           |
| Amortization of goodwill                       | (13.524)    | (14.253)    |
| Financial expenses                             | (48.177)    | (34.510)    |
| Other non-operating expenses                   | (12.374)    | (8.036)     |
| Price-level restatement                        | (30.734)    | (22.749)    |
| Exchange differentials                         | 2.409       | (4.927)     |
| Profit Before Income Tax & Extraordinary Items | 201.658     | 192.646     |
| Income Tax                                     | (37.182)    | (30.238)    |
| Extraordinary Items                            | 0           | 0           |
| Profit (loss) before minority interest         | 164.476     | 162.408     |
| Minority interest                              | (20.779)    | (12.397)    |
| Net profit (loss)                              | 143.697     | 150.011     |
| Amortization of negative goodwill              | 2           | 2           |
| Profit (loss) in the fiscal year               | 143.698     | 150.013     |



# S.A.C.I. FALABELLA CONSOLIDATED STATEMENT OF CASH FLOWS

Expressed in Millions of Chilean Pesos as of September 30 2008

|   | 2008        | 2007        |
|---|-------------|-------------|
| Cash Flows From Operating Activities                  | 183.149     | 157.758     |
| Collection of trade receivables                       | 3.263.228   | 2.715.378   |
| Financial income received                             | 6.044       | 6.120       |
| Dividends received                                    | 44.779      | 15.853      |
| Other income received                                 | 17.854      | 20.064      |
| Payments to suppliers and personnel                   | (2.943.467) | (2.486.733) |
| Interest paid   | (62.125)    | (33.487)    |
| Income tax payments                                   | (49.704)    | (18.206)    |
| Other expenses  | (21.462)    | (3.498)     |
| VAT and other taxes paid                              | (71.999)    | (57.733)    |
| Cash Flows From Financing Activities                  | 122.688     | 114.071     |
| Proceeds from issuance of common stock                | 50.647      | 14.316      |
| Borrowings from banks                                 | 762.119     | 552.425     |
| Proceeds from issuance of bonds                       | 108.173     | 36.718      |
| Borrowings from related companies                     | 14          | 0           |
| Other borrowings from related companies               | 8.607       | 346         |
| Other sources of financing                            | 1.829       | 673         |
| Payment of dividends                                  | (116.942)   | (92.578)    |
| Distribution of capita                                | 0           | 0           |
| Payment of loans                                      | (659.716)   | (385.258)   |
| Payment of public liabilities incurred                | (17.214)    | (12.371)    |
| Payment of related companies loans                    | (12.655)    | 0           |
| Payment of other related companies loans              | 0           | (0)         |
| Payment of common stock issuance costs                | (249)       | (202)       |
| Payment of bond issuance costs                        | (905)       | 0           |
| Other payments  | (1.019)     | 0           |
| Cash Flows From Investing Activities                  | (296.985)   | (293.827)   |
| Proceeds from sales of property, plant and equipment  | 15.328      | 3.515       |
| Proceeds from sales of long-term investments          | 1           | 0           |
| Proceeds from sales of other investments              | 0           | 0           |
| Collection of loans to related companies              | 78.680      | 0           |
| Collections of other loans to related companies       | 45.901      | 0           |
| Other investment income                               | 11.122      | 269         |
| Additions to property, plant and equipment            | (310.509)   | (164.797)   |
| Payment of interest capitalized                       | (1.922)     | 0           |
| Purchase of permanent investments                     | (88.293)    | (52.862)    |
| Investments in financial instruments                  | (3.113)     | (335)       |
| Loans to related companies                            | 0           | 0           |
| Other payments to related companies                   | (44.180)    | (78.465)    |
| Other payments of investments                         | 0           | (1.153)     |
| Net Cash Flow   | 8.853       | (21.999)    |
| Price-level Restatements of Cash and Cash Equivalents | (3.225)     | (2.145)     |
| Net Increase (Decrease) in Cash and Cash Equivalents  | 5.627       | (24.144)    |
| Cash and Cash Equivalents at Beginning of Period      | 87.466      | 106.079     |
| Cash and Cash Equivalents at End of Period            | 93.094      | 81.935      |



# S.A.C.I. FALABELLA CONSOLIDATED RECONCILIATION BETWEEN NET INCOME AND CASH FLOWS

Expressed in Millions of Chilean Pesos as of September 30 2008

| <u> </u>   | 2008      | 2007      |
|--|-----------|-----------|
|  |           |           |
| Income on sale of assets   | (193)     | (149)     |
| Gain on sales of property, plant and equipment                             | (193)     | (149)     |
| Gain on sales of investments   | 0         | 0         |
| Loss on sales of investments   | 0         | 0         |
| Gain (loss) on sales of other assets                                       | 0         | 0         |
| Other Debits (Credits) to income that do not represent cash flows          | 197.126   | 127.614   |
| Depreciation   | 59.939    | 48.113    |
| Amortization of Intangibles  | 5.229     | 3.723     |
| Write-offs and provisions  | 100.063   | 64.365    |
| Equity in gains of unconsolidated affiliates                               | (28.920)  | (34.771)  |
| Equity in losses of unconsolidated affiliates                              | 30        | 0         |
| Amortization of goodwill   | 13.524    | 14.253    |
| Amortization of negative goodwill  | (2)       | (2)       |
| Price-level restatement  | 30.734    | 22.749    |
| Exchange differentials   | (2.409)   | 4.927     |
| Other credits to income that do not represent cash flows                   | (3.491)   | (23.238)  |
| Other debits to income that do not represent cash flows                    | 22.429    | 27.495    |
| Changes in operating assets  | (236.825) | (201.492) |
| Receivables  | (115.893) | (168.638) |
| Inventories  | (128.482) | (39.998)  |
| Other current assets   | 7.551     | 7.145     |
| Changes in operating liabilities   | 56.847    | 69.375    |
| Trade accounts payable and notes payables relating to operating activities | 85.066    | 68.253    |
| Taxes to be paid   | (15.832)  | 4.610     |
| Net income tax   | 1.773     | (854)     |
| Other trade accounts payable relating to operating activities              | 3.833     | 2.694     |
| VAT and other taxes  | (17.993)  | (5.328)   |
| Income attributable to minority interest                                   | 20.779    | 12.397    |
| Net cash provided by operating activities                                  | 183.149   | 157.758   |



# S.A.C.I. FALABELLA INDIVIDUAL BALANCE SHEETS

Expressed in Millions of Chilean Pesos as of September 30 2008

|  | 2008      | 2007      |
|--|-----------|-----------|
| ASSETS   |           |           |
| Current Assets   | 302.979   | 340.371   |
| Cash   | 3.184     | 17.753    |
| Time deposits  | 0         | 0         |
| Marketeable securities                                 | 0         | 6.775     |
| Trade receivables                                      | 2.127     | 3.600     |
| Notes receivables                                      | 5.183     | 6.594     |
| Other receivables                                      | 2.188     | 3.193     |
| Notes and accounts receivable from related parties     | 176.206   | 173.299   |
| Inventories  | 102.137   | 109.647   |
| Recoverable taxes                                      | 1.644     | 1.653     |
| Prepaid expenses                                       | 4.023     | 10.287    |
| Deferred income taxes                                  | 2.558     | 2.675     |
| Other current assets                                   | 3.729     | 4.895     |
| Leasing agreements                                     | 0         | 0         |
| Leasing assets   | 0         | 0         |
| Property, Plant and Equipment                          | 110.276   | 95.181    |
| Land   | 0         | 0         |
| Buildings and infrastructure                           | 0         | 0         |
| Machinery and equipment                                | 16.289    | 16.206    |
| Other property, plant and equipment                    | 215.797   | 169.172   |
| Technical reappraisal of property, plant and equipment | 0         | 0         |
| Accumulated depreciation                               | (121.810) | (90.196)  |
| Other Assets   | 1.799.925 | 1.670.386 |
| Investments in related companies                       | 1.777.433 | 1.642.330 |
| Investments in other societies                         | 0         | 0         |
| Goodwill   | 9.548     | 10.453    |
| Negative goodwill                                      | 0         | 0         |
| Long Term receivables                                  | 113       | 52        |
| Notes and accounts receivable from relates parties     | 2.812     | 2.850     |
| Deferred income taxes                                  | 0         | 0         |
| Intangibles assets                                     | 530       | 617       |
| Amortization   | (119)     | (121)     |
| Other long-term assets                                 | 9.608     | 14.207    |
| Long-term leasing                                      | 0         | 0         |
| Total Assets   | 2.213.180 | 2.105.939 |



# S.A.C.I. FALABELLA INDIVIDUAL BALANCE SHEETS

Expressed in Millions of Chilean Pesos as of September 30 2008

|   | 2008      | 2007      |  |
|---|-----------|-----------|--|
| LIABILITIES                                     |           |           |  |
| Current Liabilities                             | 138.023   | 149.434   |  |
| Short-term bank borrowings                      | 12.849    | 6.421     |  |
| Current portion of long-term bank borrowings    | 0         | 1.741     |  |
| Obligations with the public (promissory notes)  | 19.856    | 0         |  |
| Current portion of bonds payable                | 7.409     | 7.456     |  |
| Current portion of long-term borrowings         | 0         | 0         |  |
| Dividends to be paid                            | 141       | 141       |  |
| Trade account payables                          | 1.503     | 66.844    |  |
| Documents payable                               | 0         | 1.553     |  |
| Sundry creditors                                | 16        | 1.710     |  |
| Notes and accounts payable to related companies | 87.590    | 57.728    |  |
| Accruals  | 1.608     | 2.038     |  |
| Withholdings                                    | 127       | 442       |  |
| Income tax                                      | 0         | 0         |  |
| Unearned income                                 | 6.926     | 3.362     |  |
| Deferred taxes                                  | 0         | 0         |  |
| Other short-tem liabilities                     | 0         | 0         |  |
| Total long-term liabilities                     | 449.347   | 469.189   |  |
| Long-term bank borrowings                       | 0         | 0         |  |
| Bonds payable                                   | 423.702   | 425.802   |  |
| Documents payable - long-term                   | 0         | 0         |  |
| Sundry creditors                                | 0         | 0         |  |
| Notes and accounts payable to related companies | 19.456    | 39.901    |  |
| Accruals  | 104       | 777       |  |
| Deferred taxes                                  | 6.017     | 2.639     |  |
| Other long-term liabilities                     | 67        | 69        |  |
| Minority interest                               | 0         | 0         |  |
| Shareholder's Equity                            | 1.625.810 | 1.487.316 |  |
| Paid-in capital                                 | 488.975   | 497.450   |  |
| Capital revaluation reserve                     | 33.736    | 25.360    |  |
|   |           | 23.300    |  |
| Additional paid-in capital                      | 3.576     |           |  |
| Other reserves                                  | (20.875)  | (26.762)  |  |
| Retained earnings                               | 1.120.399 | 988.898   |  |
| Reserve for future dividends                    | 0         | 0         |  |
| Accumulated profits                             | 976.701   | 863.283   |  |
| Accumulated loss                                | 0         | 0         |  |
| Net income (loss)                               | 143.698   | 150.013   |  |
| Interim dividends                               | 0         | (24.398)  |  |
| Deficit from development period                 | 0         | 0         |  |
| Total Liabilities                               | 2.213.180 | 2.105.939 |  |



# S.A.C.I. FALABELLA INDIVIDUAL INCOME STATEMENT

Expressed in Millions of Chilean Pesos as of September 30 2008

|  | 2008      | 2007      |
|--|-----------|-----------|
| Operating Income                               | 18.134    | 7.404     |
| Gross Margin                                   | 165.209   | 152.329   |
| Revenues                                       | 546.571   | 550.136   |
| Cost of sales                                  | (381.362) | (397.807) |
| Selling , general and administrative expenses  | (147.075) | (144.925) |
| Non-operating Income                           | 126.130   | 142.675   |
| Financial income                               | 1.619     | 2.072     |
| Profit on investments in related companies     | 154.204   | 164.844   |
| Other non-operating income                     | 4.779     | 8.375     |
| Loss on investment in related companies        | (1.050)   | (1.027)   |
| Amortization of goodwill                       | (674)     | (675)     |
| Financial expenses                             | (19.005)  | (17.609)  |
| Other non-operating expenses                   | (4.832)   | (1.301)   |
| Price-level restatement                        | (11.340)  | (8.685)   |
| Exchange differentials                         | 2.429     | (3.318)   |
| Profit Before Income Tax & Extraordinary Items | 144.264   | 150.079   |
| Income Tax                                     | 0         | 0         |
| Extraordinary Items                            | 0         | 0         |
| Profit (loss) before minority interest         | 143.698   | 150.013   |
| Minority interest                              | 0         | 0         |
| Net profit (loss)                              | 143.698   | 150.013   |
| Amortization of negative goodwill              | 0         | 0         |
| Profit (loss) in the fiscal year               | 143.698   | 150.013   |



# S.A.C.I. FALABELLA INDIVIDUAL STATEMENT OF CASH FLOWS

Expressed in Millions of Chilean Pesos as of September 30 2008

|   | 2008      | 2007      |
|---|-----------|-----------|
| Cash Flows From Operating Activities                  | 148.374   | 106.620   |
| Collection of trade receivables                       | 724.702   | 705.330   |
| Financial income received                             | 200       | 2.232     |
| Dividends received                                    | 18.851    | 63.762    |
| Other income received                                 | 8.930     | 7.987     |
| Payments to suppliers and personnel                   | (564.000) | (661.771) |
| Interest paid   | (15.798)  | (2.980)   |
| Income tax payments                                   | (1.826)   | (795)     |
| Other expenses  | (10.941)  | (1.336)   |
| VAT and other taxes paid                              | (11.743)  | (5.810)   |
| Cash Flows From Financing Activities                  | (64.791)  | (103.250) |
| Proceeds from issuance of common stock                | 1.400     | 2.594     |
| Borrowings from banks                                 | 41.884    | 908       |
| Proceeds from issuance of bonds                       | 19.835    | 0         |
| Borrowings from related companies                     | 9.017     | 0         |
| Other borrowings from related companies               | 36.373    | 0         |
| Other sources of financing                            | 0         | 0         |
| Payment of dividends                                  | (47.099)  | (84.382)  |
| Distribution of capita                                | 0         | 0         |
| Payment of loans                                      | (66.333)  | (1.753)   |
| Payment of public liabilities incurred                | (1.314)   | 0         |
| Payment of related companies loans                    | (15.836)  | 0         |
| Payment of other related companies loans              | (42.267)  | (20.617)  |
| Payment of common stock issuance costs                | 0         | 0         |
| Payment of bond issuance costs                        | (425)     | 0         |
| Other payments  | (26)      | 0         |
| Cash Flows From Investing Activities                  | (101.927) | (29.618)  |
| Proceeds from sales of property, plant and equipment  | 483       | 0         |
| Proceeds from sales of long-term investments          | 0         | 0         |
| Proceeds from sales of other investments              | 0         | 0         |
| Collection of loans to related companies              | 0         | 0         |
| Collections of other loans to related companies       | 321       | 0         |
| Other investment income                               | 692       | 0         |
| Additions to property, plant and equipment            | (28.225)  | (26.794)  |
| Payment of interest capitalized                       | 0         | 0         |
| Purchase of permanent investments                     | (41.465)  | (2.824)   |
| Investments in financial instruments                  | 0         | 0         |
| Loans to related companies                            | 0         | 0         |
| Other payments to related companies                   | (33.528)  | 0         |
| Other payments of investments                         | (206)     | 0         |
| Net Cash Flow   | (18.344)  | (26.249)  |
| Price-level Restatements of Cash and Cash Equivalents | (349)     | (851)     |
| Net Increase (Decrease) in Cash and Cash Equivalents  | (18.693)  | (27.099)  |
| Cash and Cash Equivalents at Beginning of Period      | 21.877    | 51.627    |
| Cash and Cash Equivalents at End of Period            | 3.184     | 24.528    |



# S.A.C.I. FALABELLA INDIVIDUAL RECONCILIATION BETWEEN NET INCOME AND CASH FLOWS

Expressed in Millions of Chilean Pesos as of September 30 2008

| <u></u>  | 2008      | 2007      |
|--|-----------|-----------|
|  |           |           |
| Income on sale of assets   | 35        | 0         |
| Gain on sales of property, plant and equipment                             | 35        | 0         |
| Gain on sales of investments   | 0         | 0         |
| Loss on sales of investments   | 0         | 0         |
| Gain (loss) on sales of other assets                                       | 0         | 0         |
| Other Debits (Credits) to income that do not represent cash flows          | (125.673) | (137.631) |
| Depreciation   | 12.951    | 10.872    |
| Amortization of Intangibles  | 40        | 30        |
| Write-offs and provisions  | 7.246     | 4.272     |
| Equity in gains of unconsolidated affiliates                               | (154.204) | (164.844) |
| Equity in losses of unconsolidated affiliates                              | 1.050     | 1.027     |
| Amortization of goodwill   | 674       | 675       |
| Amortization of negative goodwill  | 0         | 0         |
| Price-level restatement  | 11.340    | 8.685     |
| Exchange differentials   | (2.429)   | 3.318     |
| Other credits to income that do not represent cash flows                   | (2.533)   | (1.666)   |
| Other debits to income that do not represent cash flows                    | 191       | 0         |
| Changes in operating assets  | 87.121    | 113.470   |
| Receivables  | 69.232    | 49.581    |
| Inventories  | (6.950)   | 127       |
| Other current assets   | 24.840    | 63.762    |
| Changes in operating liabilities   | 43.192    | (19.233)  |
| Trade accounts payable and notes payables relating to operating activities | 46.153    | (26.899)  |
| Taxes to be paid   | 1.109     | 9.621     |
| Net income tax   | (577)     | (855)     |
| Other trade accounts payable relating to operating activities              | (2.809)   | 1.336     |
| VAT and other taxes  | (684)     | (2.436)   |
| Income attributable to minority interest                                   | 0         | 0         |
| Net cash provided by operating activities                                  | 148.374   | 106.620   |





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